



***AMMUNITION LOGISTICS
FOCUS TEAM (ALFT) CHARTER
AND
PLAN OF ACTION AND MILESTONES***

*D R A F T
14 November 2003
Version 1.42*

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Marine Corps Ammunition Logistics Focus Team Charter

Purpose. To establish an Ammunition Logistics Focus Team (ALFT) to serve as the ammunition (i.e. Supply Class V(W)) transformation catalyst and forum to address prioritized ammunition issues related to:

Logistics Enterprise Integration (LEI)
Policy Review and Development
Naval Logistics Integration (NLI)

The team will receive prioritized issues from the Senior Advisory Council (SAC) on a recurring basis. Current SAC members are:

Designation	Organization Represented	DSN Phone	E-Mail
Chair	Deputy PM Ammo	378-3164	rollinstr@mcsc.usmc.mil
Member	Head, IMSD, PM Ammo	378-3129	zarneskydg@mcsc.usmc.mil
Member	Head, Log Div, PM Ammo	378-3170	chiapellotl@mcsc.usmc.mil

Team Members. The ALFT will consist of core members and be co-chaired by the OIC, Marine Element, OMEMS, Redstone Arsenal, AL and a representative from the Program Manager (PM) Ammunition Office, Marine Corps Systems Command (MCSC). It is understood that other members will be required for most efforts and they will be identified on an as required basis. The current core members are:

Designation	Organization Represented	DSN Phone	E-Mail
Co-Chair	PM Ammunition (Plans)	378-3140	emmingerrf@mcsc.usmc.mil
Co-Chair	Training & Education Command	876-8441	thomas.patterson@omems.redstone.army.mil
Core Member	PM Ammunition (IM)	378-3119	rosska@mcsc.usmc.mil
Core Member	PM Ammunition (Sys)	378-3117	burrillsl@mcsc.usmc.mil
Core Member	Training & Education Command	278-3711	leightyjd@tecom.usmc.mil
Core Member	EFDC, MCCDC	278-6283	scamblerw@mccdc.usmc.mil
Ops Off	PM Ammunition (Sys)	378-3124	weppnerwg@mcsc.usmc.mil

Team Goals and Objectives. The overall goal and objective of the team will be to serve as the ammunition transformation catalyst with the objective of optimizing efficiency in the areas identified above. This team serves as the forum for addressing prioritized issues hereafter known as Iterative Transformation Initiatives (ITI). Development and nurture of these ITI will cause goals and objectives to be fluid, thus a continually revised Plan of Action, and Milestones (POA&M) will serve to articulate specific goals and objectives. An initial POA&M is promulgated and will serve as the baseline for the team. The POA&M will be continually reviewed and updated as required. At a minimum, it will be revalidated every quarter as part of scheduled In Progress Reviews (IPR), and a revision will be promulgated to document the review.

Team Metrics. Metrics will be developed for each ITI and identified in the POA&M.

Approvals. See Reverse.



Charter Approval

Effective Date: _____

Ammunition Officer, Marine Forces Pacific

Ammunition Officer, Marine Forces Atlantic

Ammunition Officer, Marine Forces Reserves

Ammunition Officer, TECOM

Program Manager, Ammunition, MARCORSYSCOM

Ammunition Officer, MCCDC



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Ammunition Logistics Focus Team (ALFT)

1. INTRODUCTION

The ALFT is chartered to, "...serve as the ammunition (i.e. Supply Class V(W)) transformation catalyst and forum to address prioritized ammunition issues related to: Logistics Enterprise Integration (LEI), Policy Review and Development, and Naval Logistics Integration (NLI)."

The Co-Chairs of the ALFT represent, respectively, the primary ammunition education organization of the Training and Education Command (TECOM) and the Logistics Division of the Program Manager (PM), Ammunition office, Marine Corps Systems Command (MCSC). The core members of the ALFT are from the office of the PM Ammunition and Marine Corps Combat Development Center (MCCDC) and as needs dictate, may also temporarily include members-at-large.

2. SCOPE

This document shall be a living document, and sets forth the concepts and effort associated with all ammunition logistics transformation activities. A focus of the ALFT effort is to address the supported unit ("customer", or C) portion of the ammunition logistics chain. The Corps Logistics policies are moving to a single process for both garrison and deployed environments. The "to be" Logistics Operational Architecture (OA) is depicted in Figure 1.

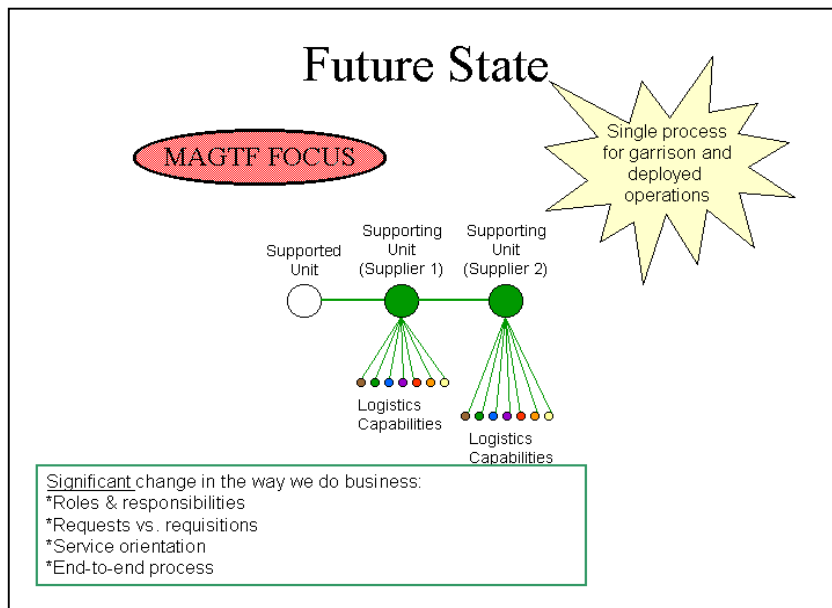


Figure 1 - Logistics Operational Architecture ("to be")

The ALFT, as the transformation catalyst for the Marine Corps' ammunition logistics chain, will ensure that Iterative Transformation Initiatives (ITI) undertaken are focused to support the warfighters' needs, as well as Requirement 11 of the CINC-129 Warfighters' Requirements document (see enclosure 1, Appendix A). All current and "to-be" functionality will be designed/redesigned ensuring it

complements the "to be" Log OA and will be accessible via GCSS-MC. The ALFT will also examine, and revise or develop ammunition logistics tactics, techniques and procedures (TTP). Additionally, the ALFT is also charged with reviewing/revising/developing relevant documentation to provide a regulatory and doctrinal framework that supports current and future TTP.

3. PLAN OF ACTIONS AND MILESTONES (POA&M)

The purpose of this Plan of Action and Milestones (POA&M) is to establish a clear set of actions to be undertaken by the ALFT. POA&M timelines and actions (Appendix A) for ongoing or planned ALFT initiatives are further detailed in subsequent appendixes.

4. COMMUNITY UPDATES

The ALFT shall provide periodic updates to the community through articles and other materials submitted to the Ammunition Quarterly publication, Program Manager Ammunition Web Site and other publications and mediums as may be appropriate.

5. STATUS REPORTING

The ALFT OpsO will provide a monthly task status report to arrive not later than the 1st working day of each month for tasks on going or planned by the ALFT. This report shall be submitted to the ALFT Co-chairs and core members. A sample format is attached.



6. OTHER REPORTS

The ALFT is also tasked with providing other periodic reports to the Senior Advisory Council (SAC) as detailed below.

6.1 MEETING MINUTES

ALFT team members will compile Meeting Minutes for submission within 3 working days of completion of the meeting to the teams' OpsO for dissemination as appropriate. A sample format is attached.



6.2 TRAVEL REPORTS

Within 5 days of completion of travel, travelers generate and submit a Travel Report to the team OpsO for dissemination as appropriate. A sample format is attached.



6.3 TASK-BASED REPORTS

Outputs required for individual/specific tasks will be delineated by the task lead.

7. IN PROGRESS REVIEWS (IPR)

The ALFT OpsO will arrange for conduct of at least two but preferably four IPR(s) per year to provide a total review of all on-going tasks. It is noted that IPR are ideally suited to present release products for demo prior to acceptance, subsequent IPR(s) should be scheduled with that view.

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Appendix A: PLAN OF ACTIONS & MILESTONES

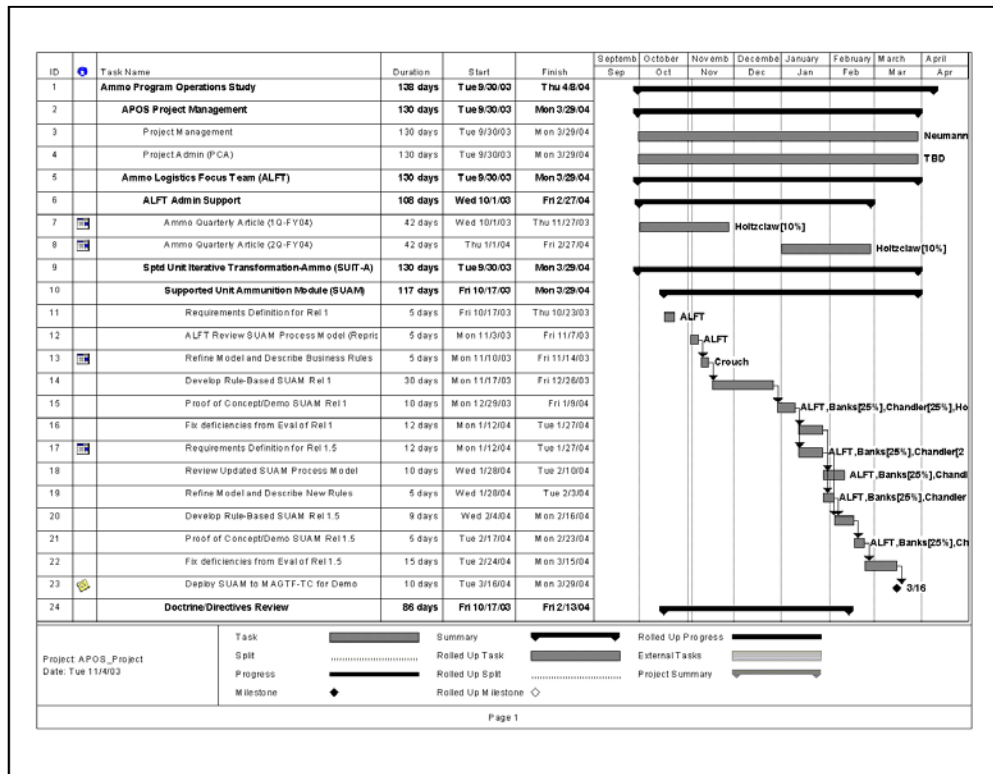


Figure 2 - Frame 1 of ALFT POA&M

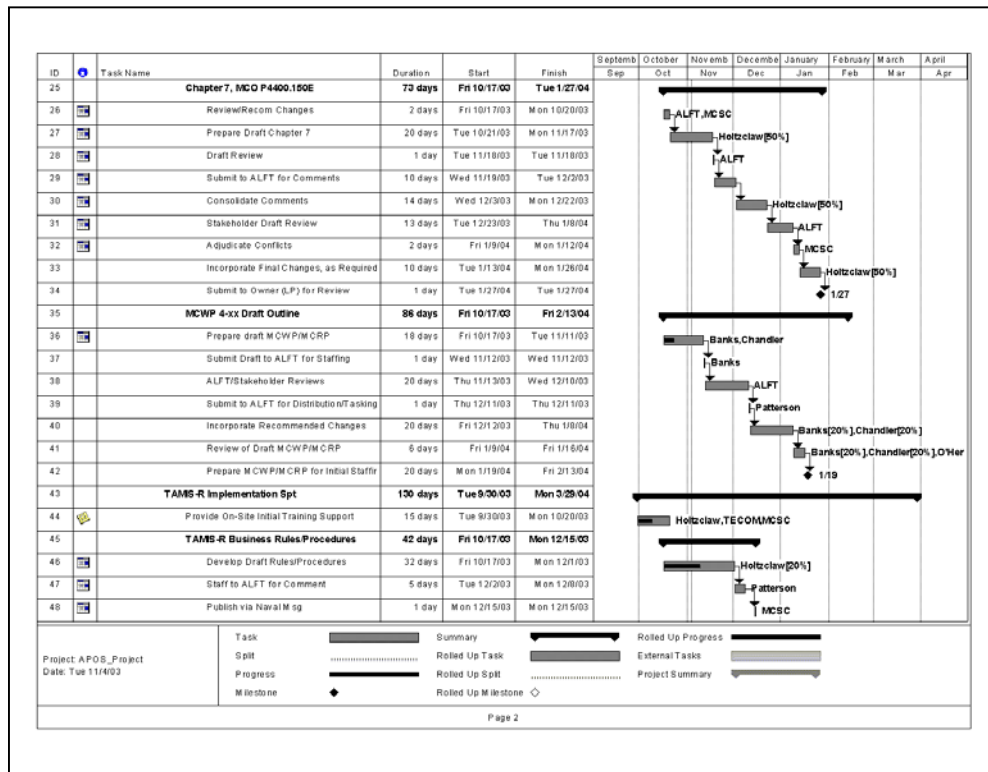


Figure 3 - Frame 2 of ALFT POA&M

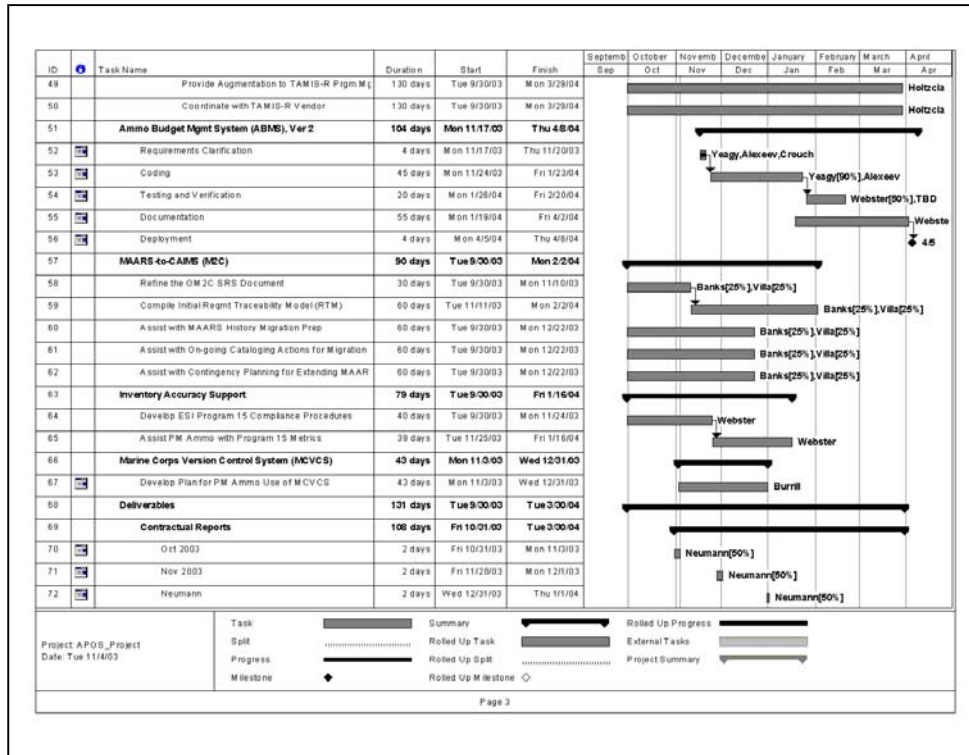


Figure 4 - Frame 3 of ALFT POA&M

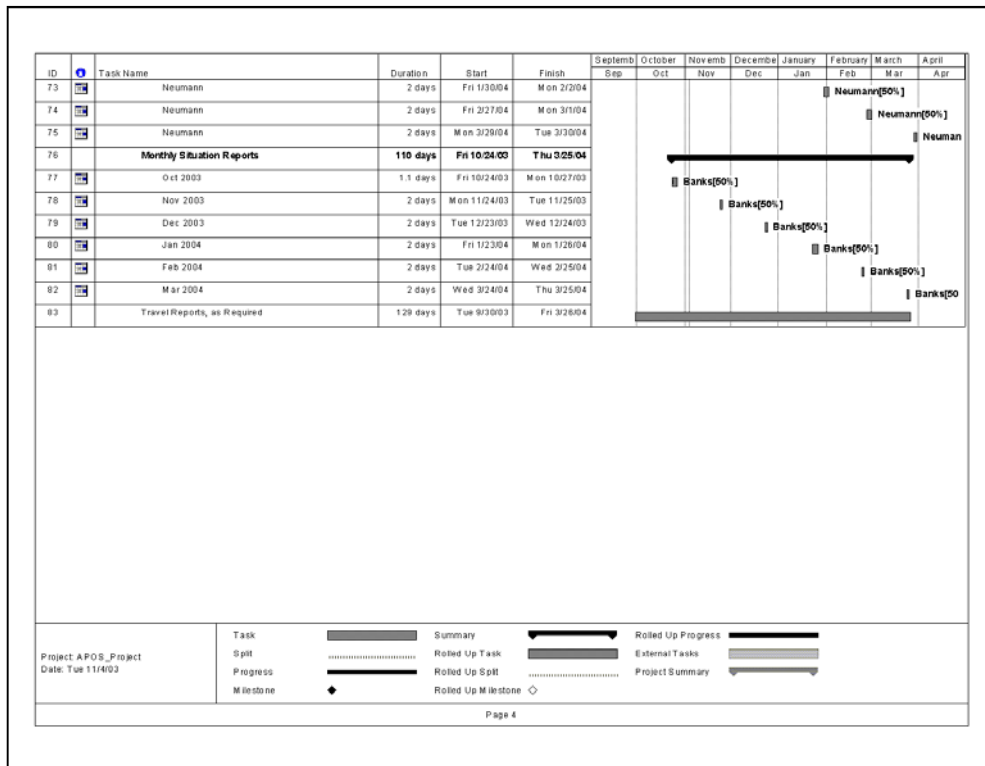


Figure 5 - Frame 4 of ALFT POA&M

Appendix B: SUPPORTED UNIT ITERATIVE TRANSFORMATION - AMMUNITION

1. **Supported Unit Iterative Transformation - Ammunition (SUIT-A).** The SUIT-A effort is intended to rationalize current ammunition logistics processes at the supported unit level through the use of updated TTP, review and update of directives, application of materiel solutions, and other methods as may be appropriate or indicated.
2. The complexities of the ammunition logistics process to support training in the "as-is" state is illustrated in Figure 6, following.

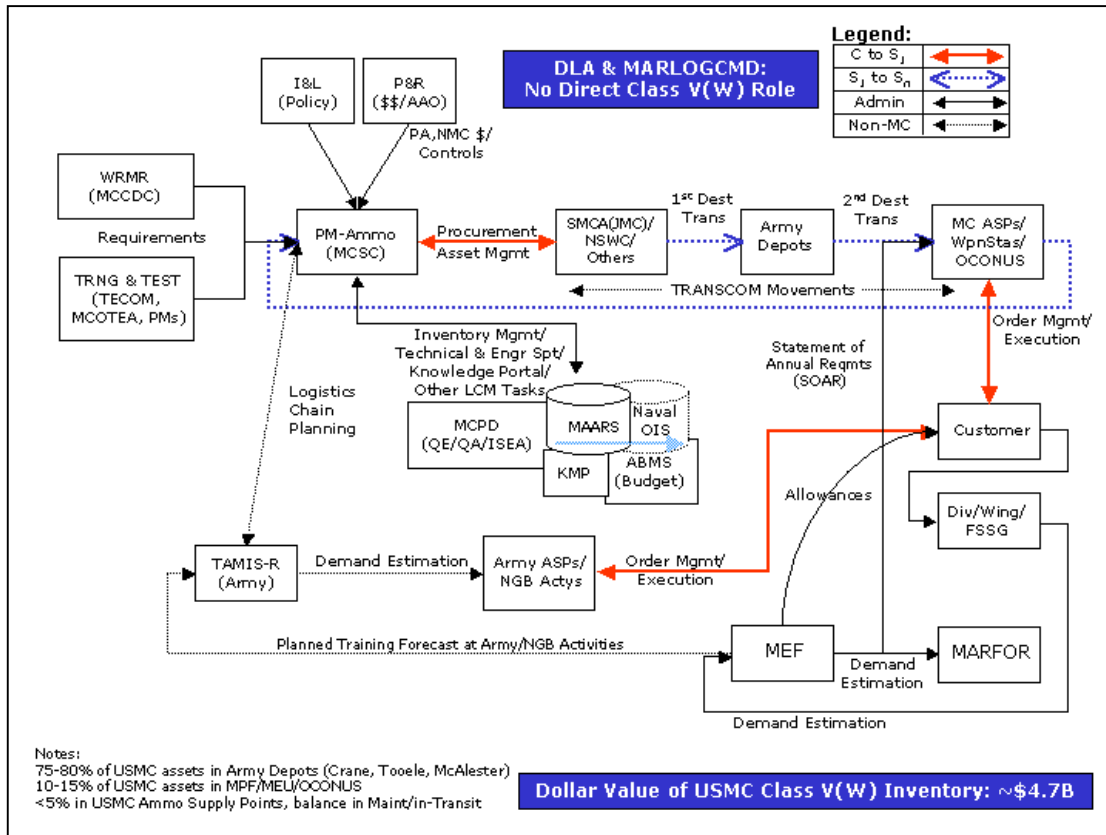


Figure 6 - Current Ammunition Process Flow

3. The results of the SUIT-A should be a set of updated processes and procedures that facilitate and enable supported unit interaction with a coherent logistics support structure, and that are complementary to the OA.

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SUPPORTED UNIT AMMUNITION MODULE (SUAM)

1. **Supported Unit Ammunition Module (SUAM).** The ALFT is charged with developing a Supported Unit Ammunition Module (SUAM) that capitalizes on existing functionality as well as promotes rapid development of material solutions to fill identifiable deficiencies. The SUAM is intended to become part of the Naval Ordnance Information Systems (OIS) functionality. OIS is one the systems of the family of systems (FoS) of the GCSS-MC.

2. **Requirements.** The SUAM will implement revised or developed TTP in migrating ammunition logistics operations to the "to be" Operational Architecture. Additionally, the SUAM will maximize transition of deployed processes to the garrison environment to be compliant with the OA vision for standardized procedures. In order to accomplish this goal, the SUAM must possess the following characteristics, identified as core or future capabilities. These capabilities support the CINC-129 requirements identified in enclosure (1) of this Appendix:

a. **Version 1.0** (Core capabilities. High level notional process flow is shown in the Figure following this paragraph)

- Capability to establish supported unit asset visibility at DoDIC/NSN level.
- Capability to create custody transfers from/to S_1 activities at DoDIC/NSN level.
- Capability for automated asset verification/inventory at DoDIC/NSN level in support of A&E security requirements.
- Capability for automated expenditure reporting of munitions at DoDIC/NSN/Lot level to cognizant agencies.
- Capability for automated expenditure reporting of serialized munitions at DoDIC/NSN/Lot level to cognizant agencies.

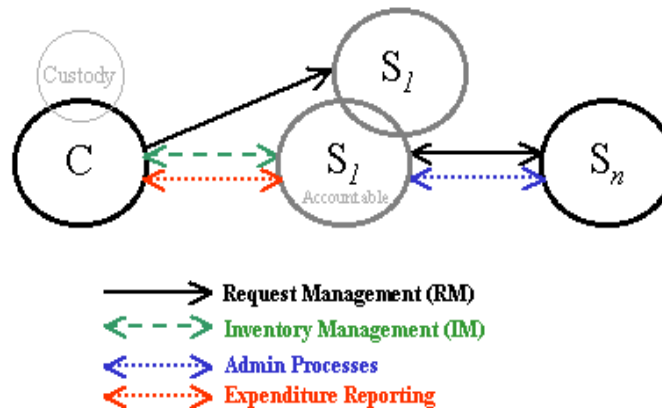


Figure 7 - Notional Process Flow for SUIT-A (Rel 1.0)

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This high level process flow depicted above will exploit the greatest degree of automation possible, within the capabilities of the technologies and infrastructures available.

b. Release 1.5 (Extends core capabilities)

- Capability to initiate Malfunction Reporting at DoDIC/NSN/Lot level.
- Capability for automated, standards-based, DoDIC level, training ammunition requirement development.

c. Release 2.0 (Request Management, Training Requirement Forecasting, and Allowance Management)

- Automated request for support at DoDIC level.
- Automated training ammunition allowance forecasting and management at DoDIC level.

d. Release 3.0 (Completes the initial portfolio of tools)

- Capability for ammunition war reserve requirement development at DoDIC level.
- Capability for War Reserve Materiel Stocks in Stores (WRMSI) forecasting at DoDIC level.
- Capability for War Reserve Materiel Stocks Force Held (WRMSF) Apportioned War Reserve (AWR) forecasting and visibility at DoDIC/NSN/Lot level.

Project	Length	Start	End	% Comp
Supported Unit Ammunition Module (SUAM)	117 days	10/17/2003	3/29/2004	1%
Requirements Definition for Rel 1	5 days	10/17/2003	10/23/2003	14%
ALFT Review SUAM Process Model (Reprise)	5 days	11/3/2003	11/7/2003	5%
Refine Model and Describe Business Rules	5 days	11/10/2003	11/14/2003	
Develop Rule-Based SUAM Rel 1	30 days	11/17/2003	12/26/2003	
Proof of Concept/Demo SUAM Rel 1	10 days	12/29/2003	1/9/2004	
Fix deficiencies from Eval of Rel 1	12 days	1/12/2004	1/27/2004	
Requirements Definition for Rel 1.5	12 days	1/12/2004	1/27/2004	
Review Updated SUAM Process Model	10 days	1/28/2004	2/10/2004	
Refine Model and Describe New Rules	5 days	1/28/2004	2/3/2004	
Develop Rule-Based SUAM Rel 1.5	9 days	2/4/2004	2/16/2004	
Proof of Concept/Demo SUAM Rel 1.5	5 days	2/17/2004	2/23/2004	
Fix deficiencies from Eval of Rel 1.5	15 days	2/24/2004	3/15/2004	
Deploy SUAM to MAGTF-TC for Demo	10 days	3/16/2004	3/29/2004	

Note: Above Dates are subject to change based on results of IM Team Leads inquiry with Dept of the Army for possible teaming on SUIT-A.

UNIFIED COMMANDER REQUIREMENTS

REQUIREMENT	SPECIFIED/IMPLIED ESSENTIAL ELEMENTS OF INFORMATION	GCSS FoS & RELATED SYSTEMS
Requirement #11: Provide timely and accurate information on the location and status of Class V Conventional Ammunition	11.0. Joint Warfighter is looking for visibility of class V conventional ammunition that is on hand, in-transit, or at the point of origin awaiting shipment. The information must be current, real-time information with projected departures and arrivals through each node of the distribution system.	
	11.1. Graphically depict the flow of class V from the point of origin to the final destination within the theater of operation, expected arrival time, and depict bottlenecks (to include NEW limits), or delays within the nodes of the distribution system.	GTN-21 GCSS-SVCs DLA-BSM
	11.2. Project the readiness impacts inbound class V shipments will have on the overall operation.	GTN-21 GCCS GCSS-SVCs DLA-BSM
	11.3. Provide drill-down capability to provide specific class V information by National Stock Number and DoDIC to determine exact location.	GCCS GCSS-SVCs GTN-21
	11.4. Provide an analysis to graphically portray the impacts of shortages or delays in the distribution of class V on the overall operation over time (or by phase of the operation).	GTN-21 GCCS
	11.5. Provide an analysis/logistics estimate as to the projected usage of class V over the duration of a mission (by phase) to assess the impacts on force readiness.	GCSS-SVCs GCCS GTN-21
	11.6. Graphically portray the projected usage of class V against availability (including inbound shipments) and the impacts on the prescribed operation.	GTN-21 GCSS-SVCs GCCS
	11.7. Identify transportation requirements for the transport of ammunition via air, road, rail, and sea IAW prescribed safety standards and restrictions.	GTN-21 GCSS-SVCs

Figure 8 - Extract from CINC-129 Warfighter Requirements

DETAILED PROCESS FLOWS

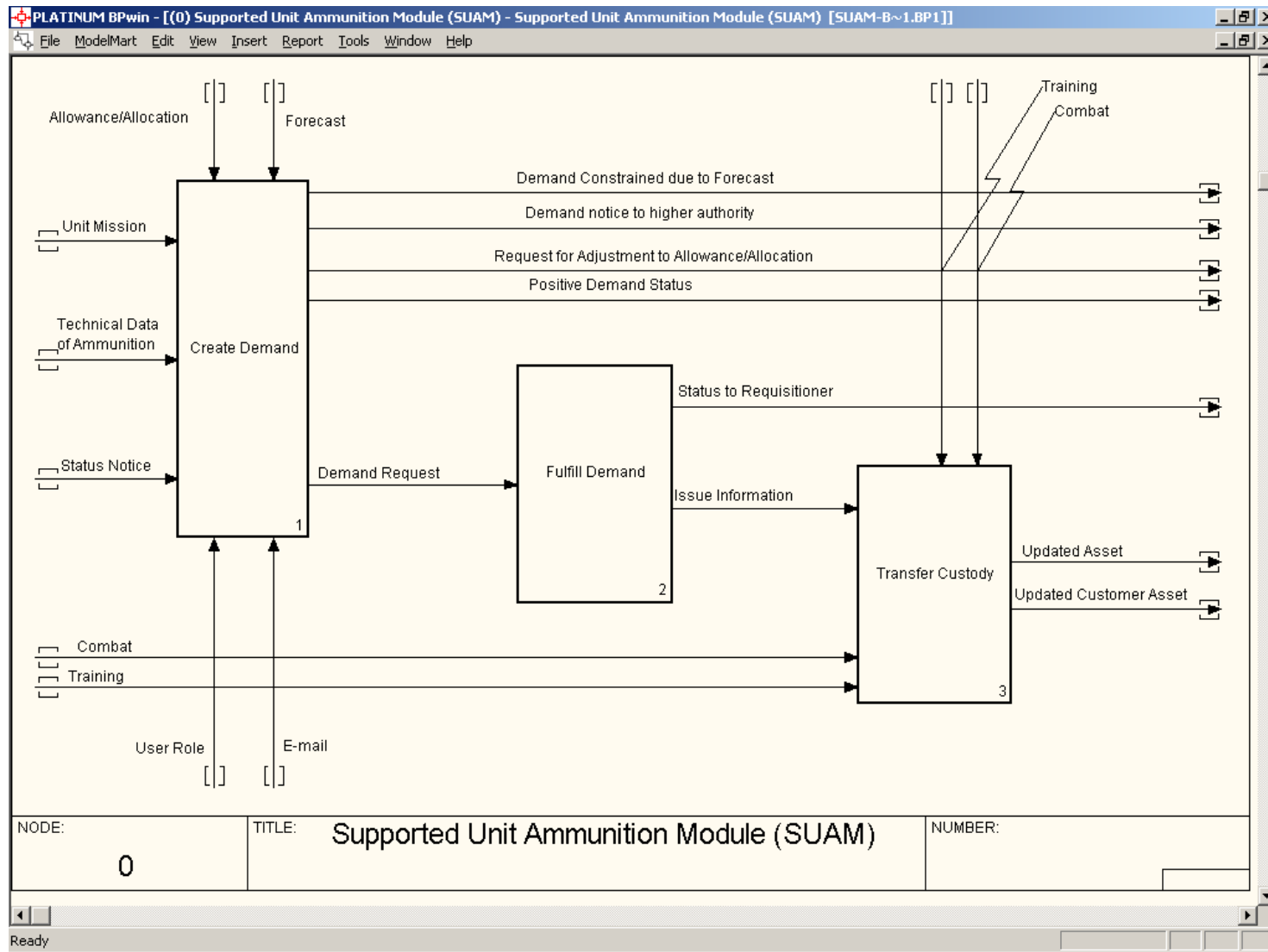


Figure 9 - High Level SUAM Process Overview

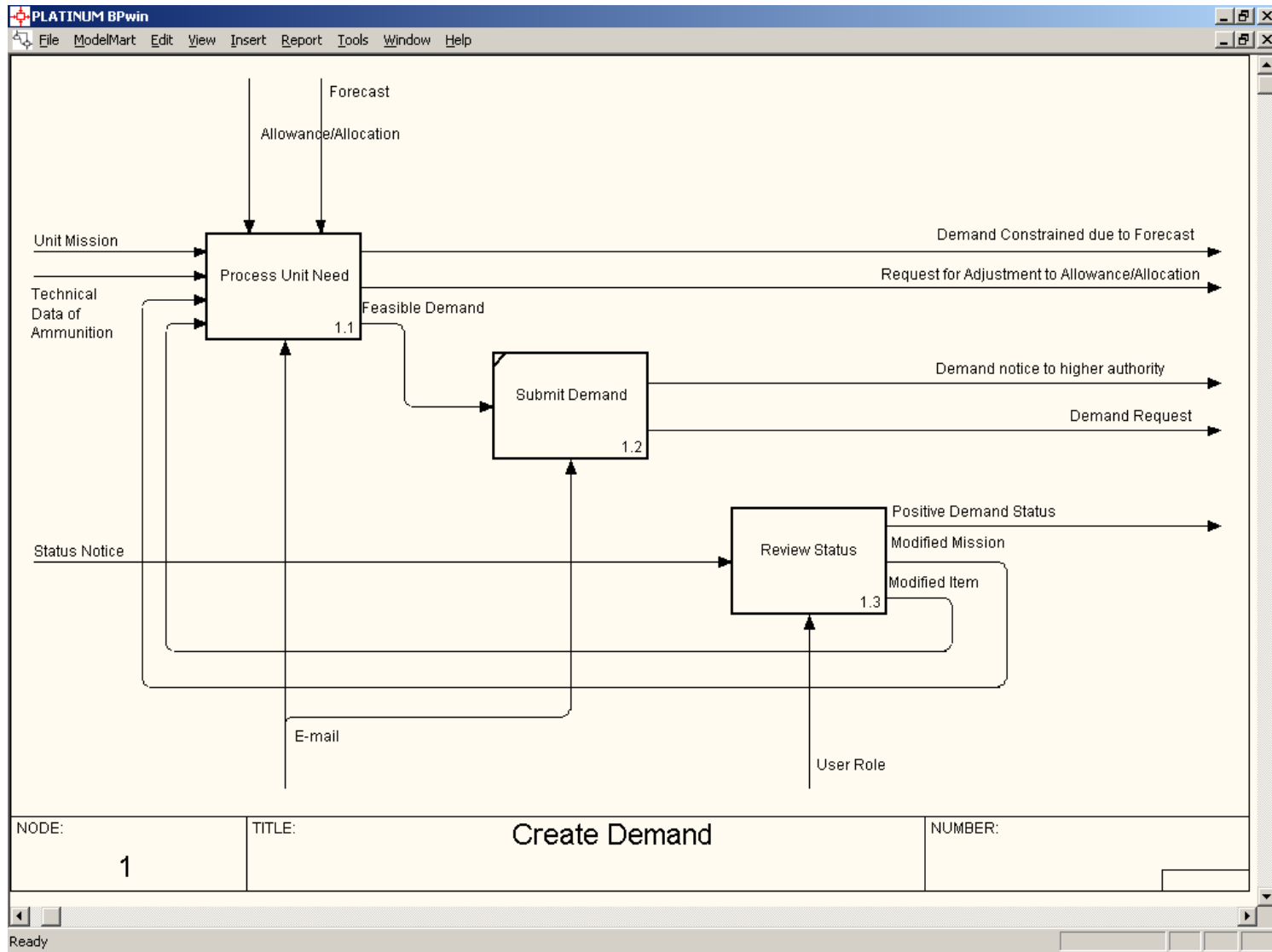


Figure 10 - Demand Creation

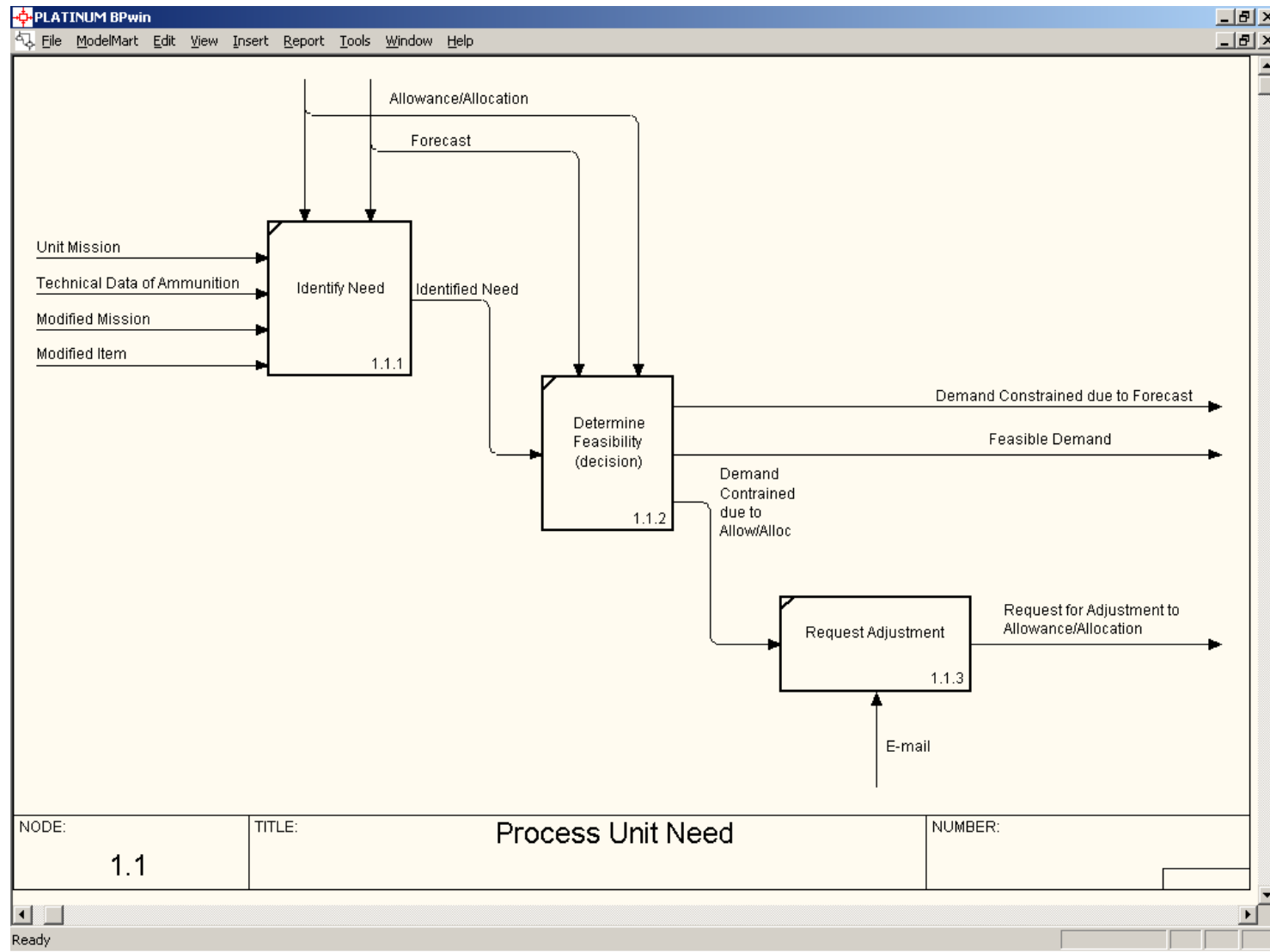


Figure 11 - Order/Capacity Management

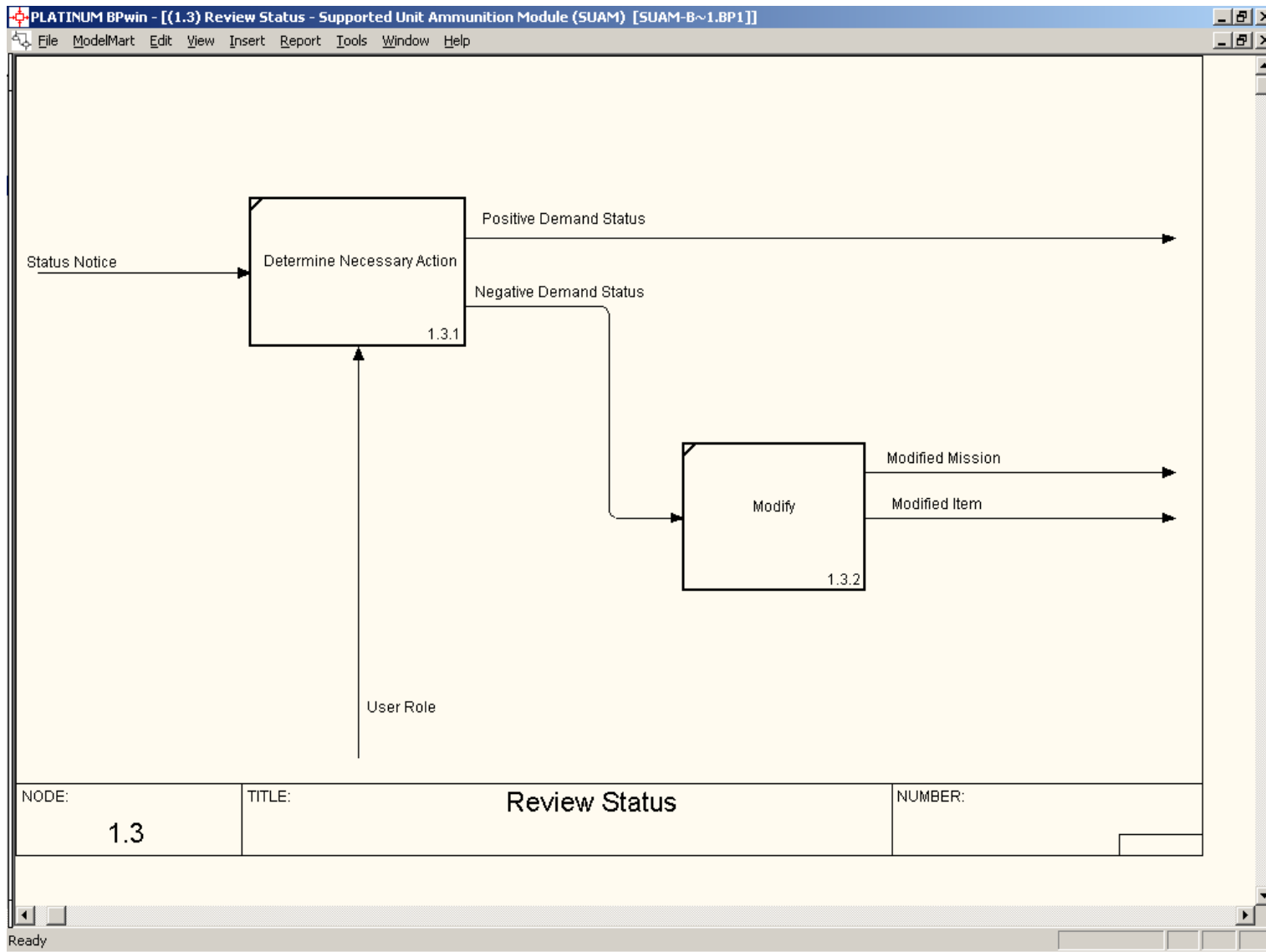


Figure 12 - Order Management

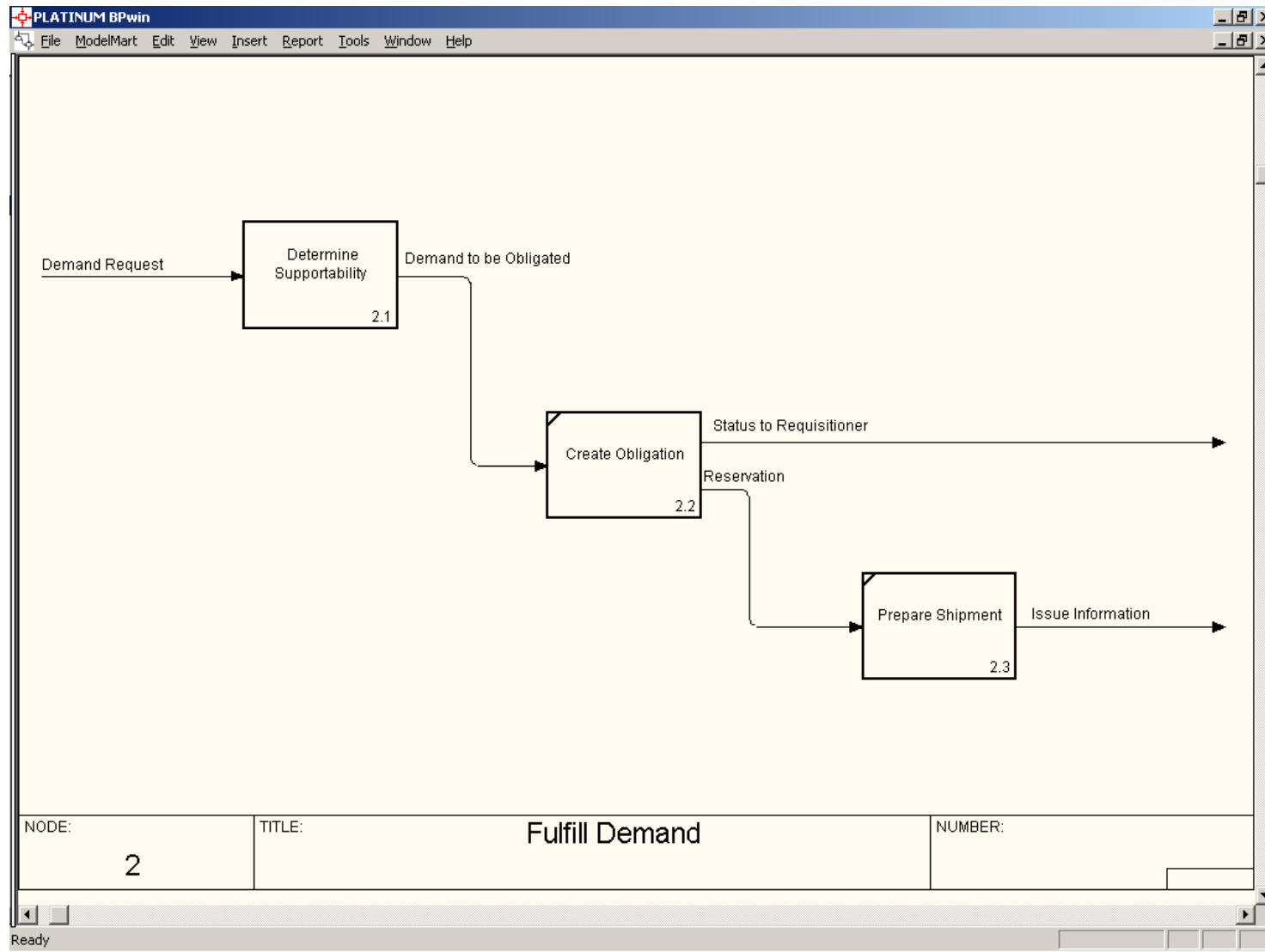


Figure 13 - Order Fulfillment

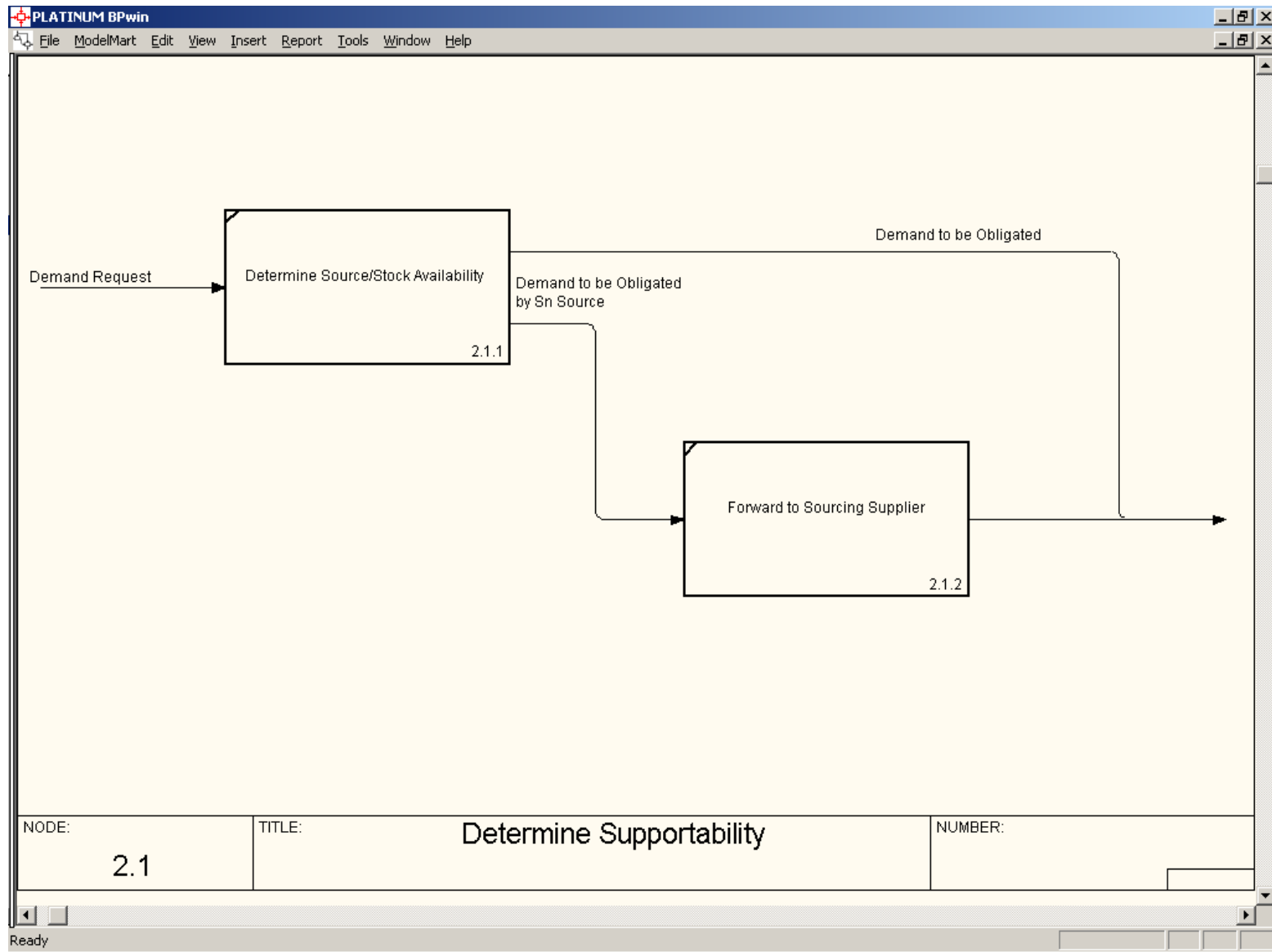


Figure 14 - Capacity Management

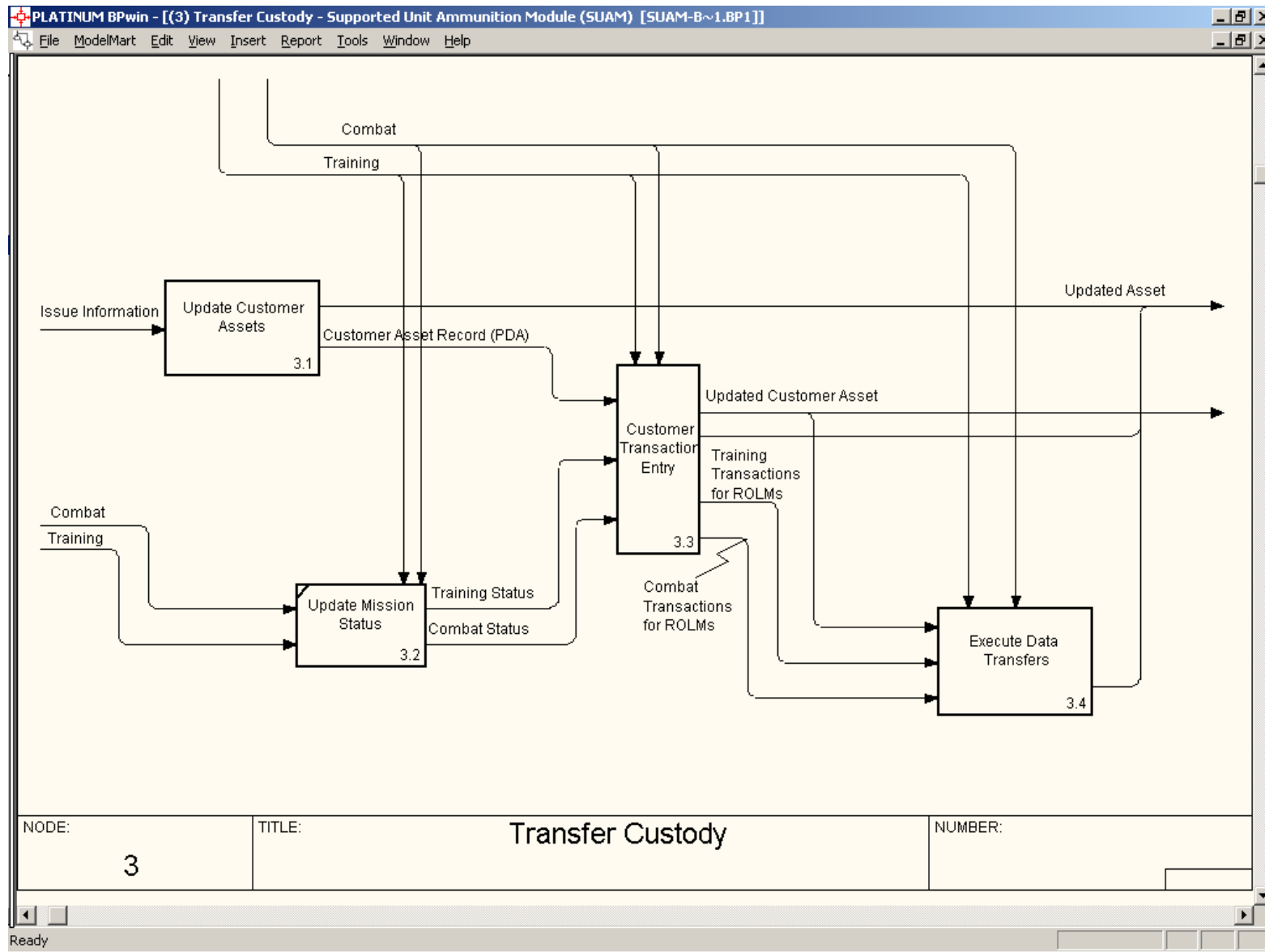


Figure 15 - Order Execution Management

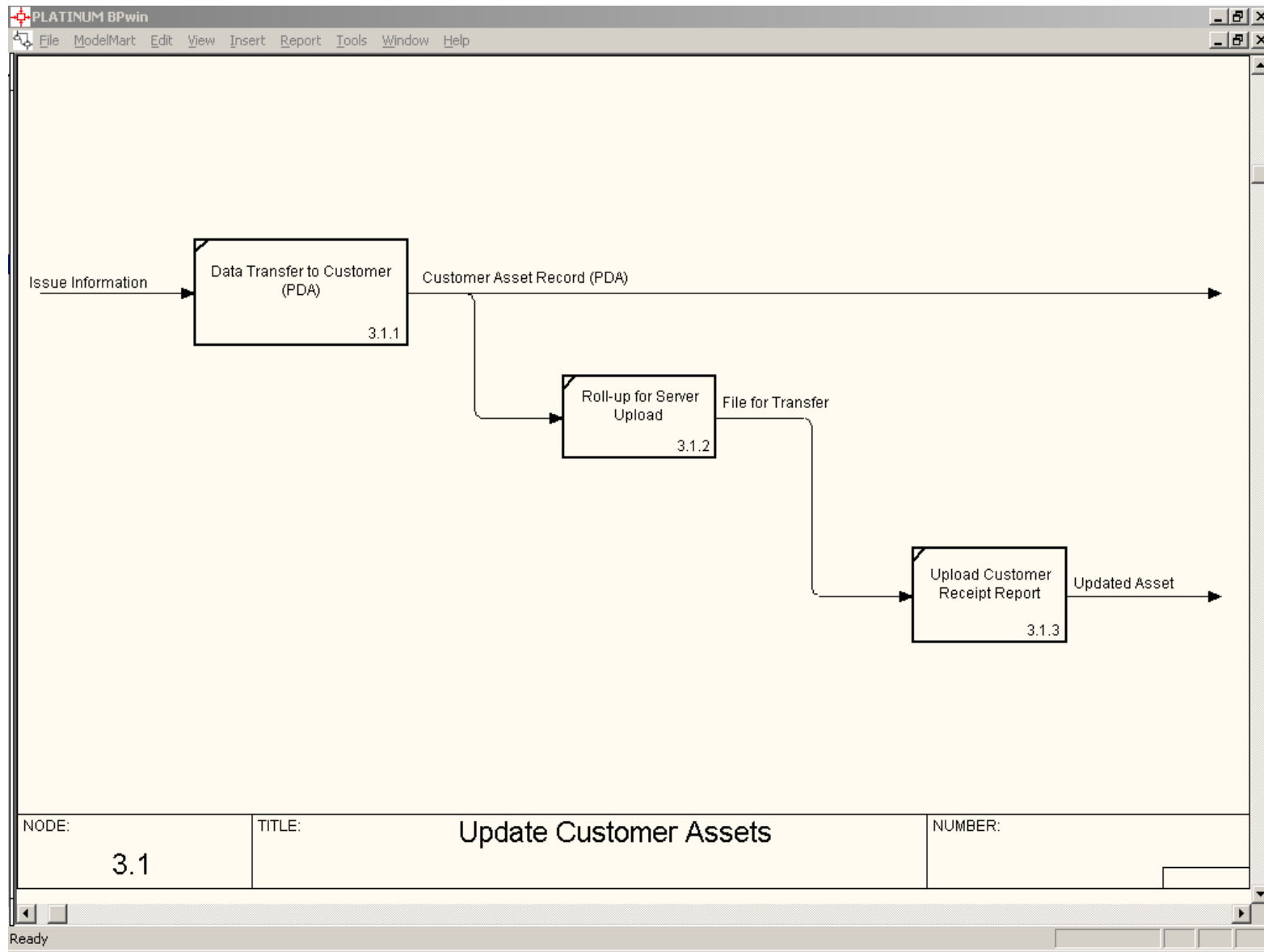


Figure 16 - Order Execution Fulfillment

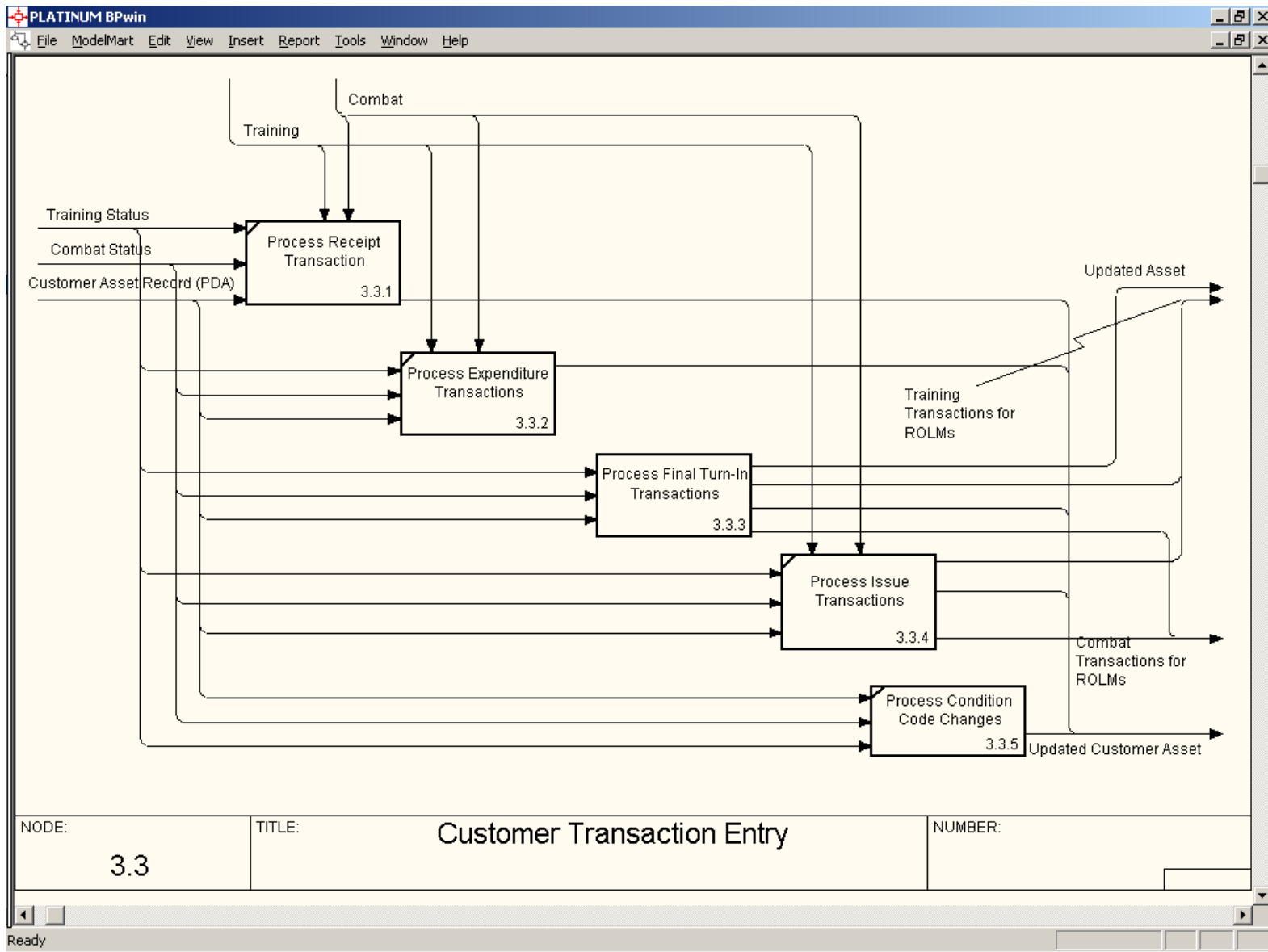


Figure 17 - Customer Custodial Business Processes

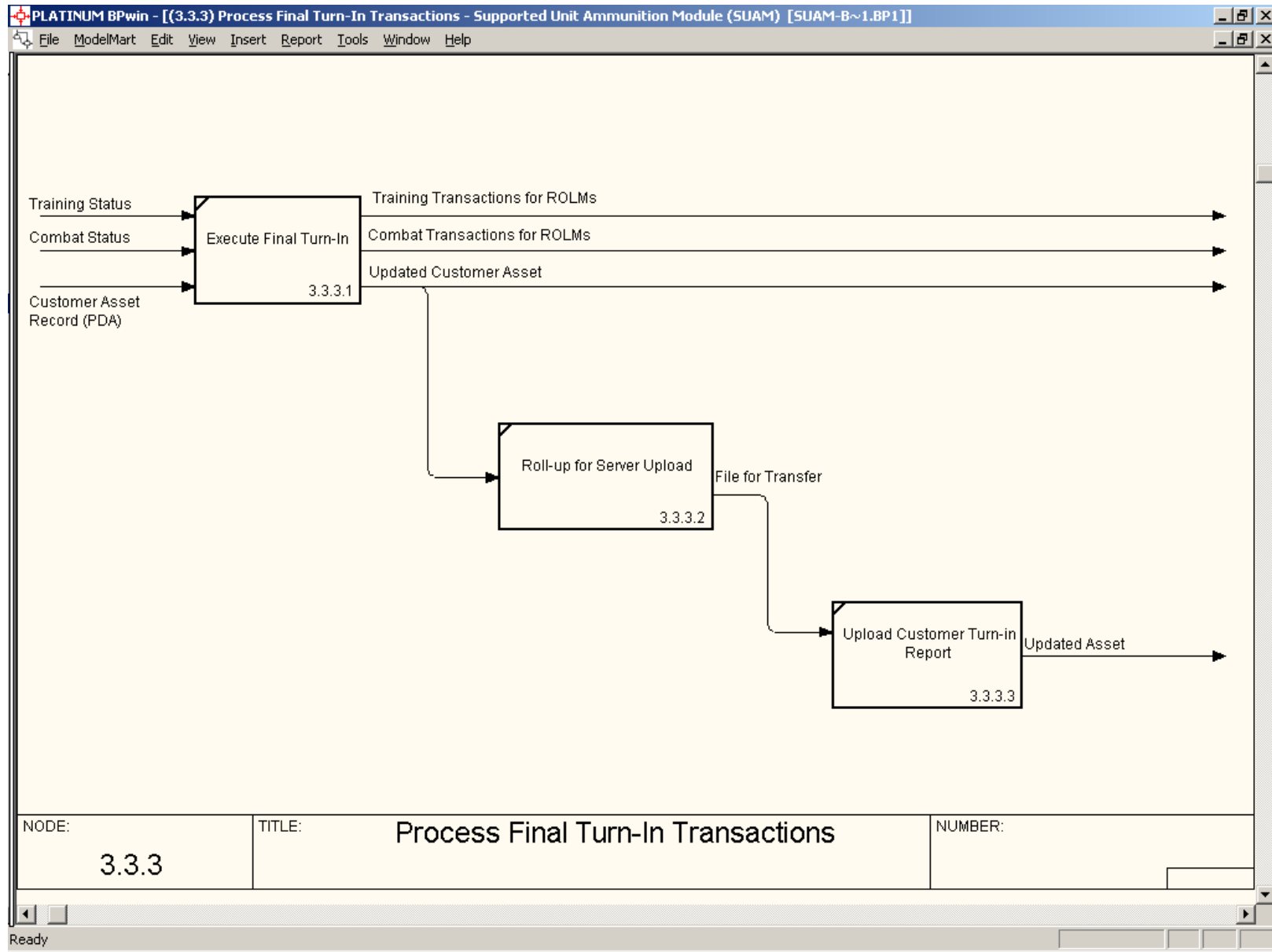


Figure 18 - Custodial Disposition

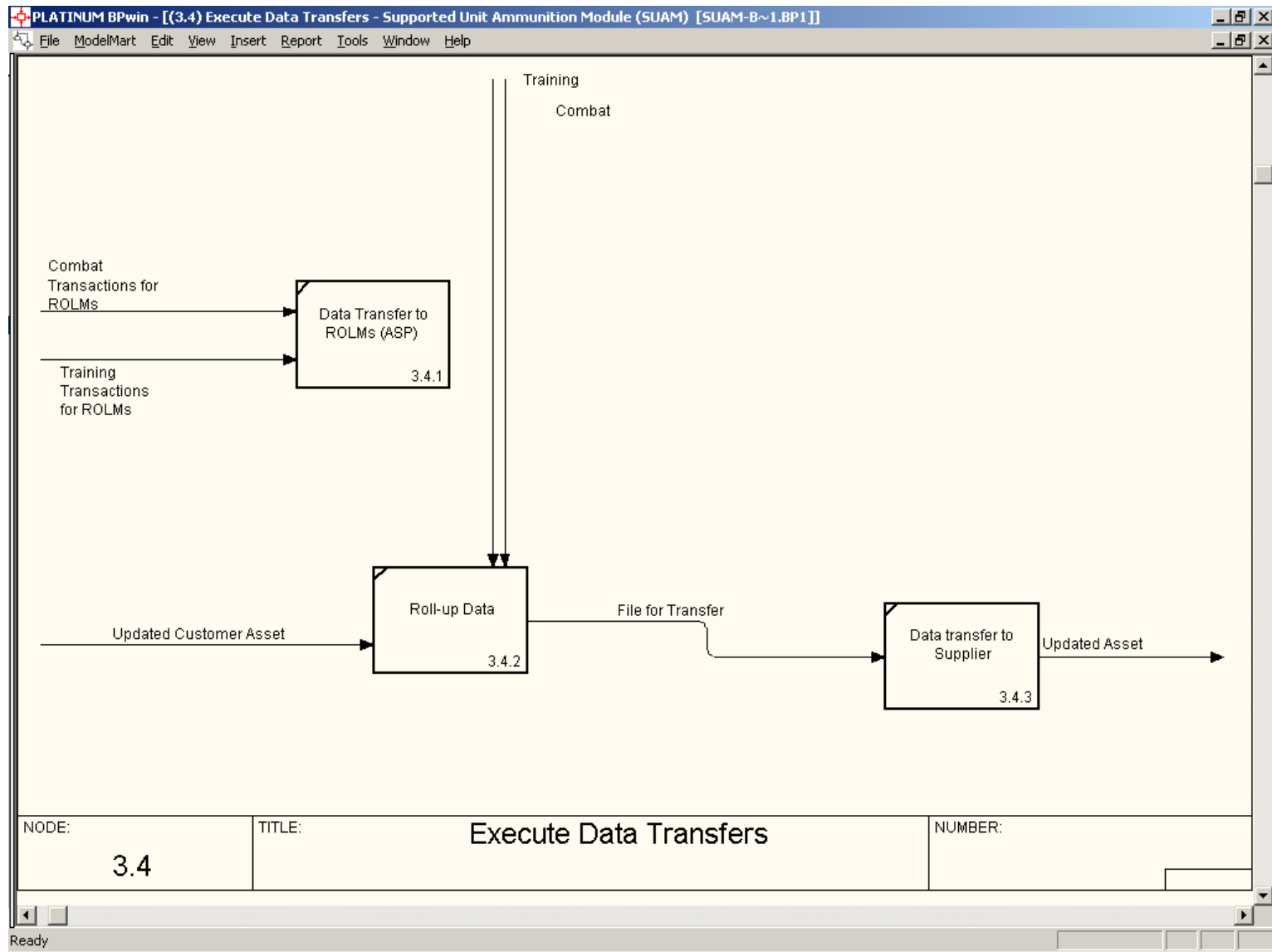


Figure 19 - Process Orders and Order Execution

ITERATIVE TRANSFORMATION INITIATIVE – TAMIS-R

1. **ITERATIVE TRANSFORMATION INITIATIVE – TAMIS-R IMPLEMENTATION.** In a coordinated message from CG, MCCDC, CG, TECOM and CG MARCORSYSCOM, (CG MCCDC, Quantico VA, 011642Z OCT 03) effective 1 October 2003, all Marine Corps Class V(W) training ammunition users will utilize TAMIS-R for managing ammunition allowances, forecasting, requisitioning, and reporting of training ammunition expenditures.
2. TAMIS-R is a web-based application that requires no additional software on a user's computer, except for the standard, NMCI compatible web browser, and a connection to the Internet.
3. The primary application previously used for forecasting training ammunition requirements/allowances was a variety of locally developed Statement of Annual Requirements (SOAR) applications that were non standard and not in compliance with NMCI.
4. Training was initiated in August of 2003 using a train-the-trainer approach. Two classes were conducted at the MOS School with additional onsite training completed at all major locations, ensuring maximum exposure.
5. Upon the successful implementation of TAMIS-R, the ALFT will review the tactics, techniques and procedures supporting ammunition management and will recommend modification of business processes where necessary.

Project	Length	Start	End	% Comp
ITI- Forecasting TAMIS-R Implementation Spt	130 days	9/30/2003	3/29/2004	
Provide On-Site Initial Training Support	10 days	9/30/2003	10/13/2003	75%
TAMIS-R Business Rules/Procedures	42 days	10/17/2003	12/15/2003	75%
Develop Draft Rules/Procedures	32 days	10/17/2003	12/1/2003	
Staff to ALFT for Comment	5 days	12/2/2003	12/8/2003	
Publish via Naval Msg	1 day	12/15/2003	12/15/2003	
Provide Augmentation to TAMIS-R Program Mgr	130 days	9/30/2003	3/29/2004	
Coordinate with TAMIS-R Vendor	130 days	9/30/2003	3/29/2004	

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Appendix C: POLICY REVIEW & DEVELOPMENT

1. Policy Review and Development. The ALFT is also explicitly charged with conducting targeted reviews of current policies, directives, doctrine, and other related documents. A relatively comprehensive listing of the relevant body of literature is included at enclosure (1) to this Appendix. At a minimum, review of the following documents will be required to clearly understand the requirements and objectives for ALFT-promoted ITI, and will also form the core of literature for development, refinement, or creation of new or updated Tactics, Techniques, and Procedures (TTP) for conduct of ammunition logistics operations. Many of these publications can also be reviewed at the PM-Ammo website at this URL: <http://www.marcorsyscom.usmc.mil/am/ammunition/>

- a. CINC-129 Warfighter Requirements for the Global Combat Support System (GCSS).
- b. Marine Corps Warfighting Publication 4-11 (MCWP 4.11)
- c. Marine Corps Logistics Enterprise Integration - Operational Architecture
- d. Joint Vision 2010 / Joint Vision 2020
- e. MCO P4400.150E, Consumer-Level Supply Policy Manual
- f. MCO 8025.1, Malfunction Reporting
- g. MCO P4400.39H, War Reserve Policy Manual
- h. DoD Regulation 4140.1-R, DoD Materiel Management Regulation
- i. DoD Manual 4000.25-2-M, Military Standard Transaction Reporting and Accounting Procedures (MILSTRAP)

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PUBLICATION TYPES AND TITLES

1. The list included herein constitutes the primary (but not all-inclusive) body of documentation that applies to, affects, controls, or shapes ammunition logistics policies, tactics, techniques, and procedures. The ALFT will consider this body of literature as it continues its work as a change agent for ammunition logistics transformation.

Source Title of Document

Public Law

101-576 (Chief Financial Officers Act of 1990)

103-356 (Federal Financial Management Act of 1994)

National Level

National Security Strategy

General Accounting Office (GAO)

Report 03-17, Defense Management: Munitions Requirements and Combatant Commanders' Needs Require Linkage

DoD Instructions

3000.4 Capabilities Based Munitions Requirements

5160.65 Single Manager for Conventional Ammunition

DoD Regulations

4140.1-R DoD Supply Chain Material Management Regulation

4500.32-R Military Standard Transportation & Movement Procedures (MILSTAMP)

4500.9-R Defense Transportation Regulation

7000.14-R DOD Financial Management Regulation

DoD Standards

5200.28-STD Security Requirements for Automated Information Systems

6055.9-STD DoD Ammunition and Explosive Safety Standards

DoD Manuals

4000.25-1-M Military Standard Requisition and Issue

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Procedures (MILSTRIP)

4000.25-2-M Military Standard Transaction Reporting and Accounting Procedures (MILSTRAP)

4000_25-.1-S1, Appendix

4000_25-6-M, Appendix

4100.39-M Federal Logistics Information System Procedures Manual

4160.21-M Defense Reutilization and Disposal Manual

4160.21-M-1 Defense Demilitarization Manual

5100.76-M Physical Security of Sensitive Conventional Arms, Ammunition and Explosives (AA&E)

5160.65-M Single Manager for Conventional Ammunition (Implementing Joint Conventional Ammunition Policies & Procedures)

7200.10-M Liability for Government Property Lost, Damaged, Or Destroyed

DoD Policy Memoranda

Public Key Infrastructure (PKI) Policy Update

X.509 Certificate Policy (PKI Implementation)

Policy Memorandum on Iridium/Enhanced Mobile Satellite Services (EMSS)

Chairman, JCS Manual

3150.14A Joint Reporting Structure Logistics

Combatant Commander Memoranda

Global Combat Support System, CINC-129 Category One Requirements

Standard Combatant Command RFID Requirement

DoD Inspector General

Audit Report 00-079. Summary of the DoD Process for Developing

Quantitative Munitions Requirements

DoD Process Guidance

5200.40, DoD Information Technology Security Certification and Accreditation Process (DITSCAP)

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8510.1, DoD Information Technology Security Certification
and Accreditation Process (DITSCAP) (Application)

DoD Information Briefs

Global Combat Support System (GCSS), 12 Jan 2000

Performance Based Sustainment (PBS) Briefing

Defense Information Systems Agency (DISA)

GIG-ES Global Information Grid Enterprise Services (GES)
Initial Capabilities Document (ICD)

Defense Science Board

Report of the Task Force on Sea-Basing (2003)

SECNAV Instructions

5510.30 Series Department of Navy Personnel Security Program

5510.36 Series Department of Navy Information Security
Program Requirements

5500.4 Series Reporting of Missing, Lost, Stolen or
Recovered (MLSR) Government Property

OPNAV Instructions

5102.1 Series Mishap Investigation and Reporting

5530.13 Department of the Navy Physical Security Instruction
for Conventional Arms, Ammunition, and Explosives (AA&E)

8000.16 Series Naval Air Ordnance Maintenance Management
Program (NOMMP Vols I, II, III, IV)

8010.12 Naval Conventional Ordnance Operational Logistics
Policy (also MCO 8010.12 Series)

8011.9 Non-Nuclear Ordnance Requirements (NNOR) Process

8015.2 Series Ordnance Inventory Accountability

8020.14 Department of the Navy Explosives Safety Policy

8026.2 Assignment of Responsibility for the Management of
the Navy Munitions Disposal Program

Marine Corps Orders

4000.46 TECH DATA REQUIREMENTS FOR LOGISTIC SUPPORT

4000.52A MARINE CORPS PROCEDURES FOR PROCESSING EXPORT
LICENSES

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4000.53 THE USMC IMPLEMENTATION OF THE DEPARTMENT OF THE
NAVY LOGISTICS INTERN PROGRAM

4000.56 MARINE CORPS POLICY ON DEPOT MAINTENANCE CORE
CAPABILITIES

4030.25B RESPONSIBILITIES FOR TECHNICAL ESCORT OF DANGEROUS
MATERIALS

4030.33D PACKAGING OF MATERIEL

4030.40A PACKAGING OF HAZARDOUS MATERIAL

4081.1 JOINT SERVICE AUTOMATIC TESTING - EXECUTIVE BOARD

4105.1B WEAPON SYSTEM MANAGEMENT (WSM) WITHIN THE MARINE
CORPS

4105.2 W/CH 1 MARINE CORPS WARRANTY PROGRAM

4105.4 GROUND WEAPON SYSTEMS/EQUIPMENT (WS/E) AND AUTOMATED
INFORMATION SYSTEMS (AIS) LIFE CYCLE LOGISTICS SUPPORT
(LCLS) POLICY

4110.2, MANAGEMENT AND EXECUTION OF INTEGRATED LOGISTIC
SUPPORT (ILS) FOR MULTISERVICE ACQUISITION

4120.5E MARINE CORPS STANDARDIZATION AND SPECIFICATION
PROGRAM (MCSSP)

4140.2C USE OF DEFENSE AUTOMATIC ADDRESSING SYSTEM (DAAS) BY
MARINE CORPS SUPPLY ORGANIZATIONS

4140.5 MARINE CORPS SHELF-LIFE PROGRAM

4200.30A PROCUREMENT MANAGEMENT REVIEW (PMR) PROGRAM OF THE
MARINE CORPS REGIONAL CONTRACTING SYSTEM (MCRCS) ACTIVITIES

4200.32 JUSTIFICATION AND APPROVAL (J&A) PROCEDURES FOR
ACQUISITIONS USING OTHER THAN FULL AND OPEN COMPETITION

4200.33 CONTRACTOR LOGISTICS SUPPORT (CLS) FOR GROUND
EQUIPMENT, GROUND WEAPON SYSTEMS, MUNITIONS, AND
INFORMATION SYSTEMS

4340.1A W/CH 1 REPORTING OF MISSING, LOST, STOLEN, OR
RECOVERED (MLSR) GOVERNMENT PROPERTY

4400.113B DEFENSE LOGISTICS AGENCY MAINTENANCE INSTRUCTIONS
OR TECHNICAL MAINTENANCE STANDARDS

4400.120A W/ERRATUM JOINT REGULATIONS GOVERNING THE USE AND
APPLICATION OF UNIFORM SOURCE MAINTENANCE AND
RECOVERABILITY CODES

4400.137A SPECIAL MEASUREMENT CLOTHING AND FOOTWEAR,
ORTHOPEDIC FOOTWEAR, GUIDONS, STREAMERS, AND FLAGS

4400.163 DEPARTMENT OF DEFENSE SUPPLY MANAGEMENT REFERENCE
BOOK

4400.16G W/CH 1-3 UNIFORM MATERIEL MOVEMENT AND ISSUE
PRIORITY SYSTEM (UMMIPS)

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4400.192A LOGISTICS MANAGEMENT INFORMATION SYSTEM

4400.193 MARINE CORPS STRATIFICATION OF PRINCIPAL END ITEM
(PEI STRAT) PROCESS POLICY

4400.195 PRIMARY INVENTORY CONTROL ACTIVITY (PICA)
ASSIGNMENT POLICY

4400.196 CENTRALIZED LOGISTICS MANAGEMENT FOR INDIVIDUAL
COMBAT CLOTHING AND EQUIPMENT (ICCE) AND CONSOLIDATED ISSUE
FACILITIES (CIF)

4410.16A FEDERAL CATALOG SYSTEM QUALITY ASSURANCE

4410.24A ELIMINATION OF DUPLICATION IN THE MANAGEMENT AND
LOGISTICS SUPPORT OF INTERCHANGEABLE AND SUBSTITUTABLE
ITEMS

4410.27A PROCESSING CATALOGING ACTION REQUESTS (CAR)

4410.9G ASSIGNMENT OF LOCAL STOCK NUMBERS AND CRITERIA FOR
DETERMINING ASSIGNMENT OF NATIONAL STOCK NUMBERS

4420.4H W/CH 1 DEPARTMENT OF DEFENSE ACTIVITY ADDRESS
DIRECTORY (DODAAD)

4440.31E MARINE CORPS RETENTION AND EXCESS RETURNS POLICIES
FOR WHOLESALE AND RETAIL MATERIEL ASSETS

4443.11 LOCAL RETAIL STOCK FUND INVENTORIES

4443.13 STANDARD PRICING POLICY FOR THE MARINE CORPS SUPPLY
MANAGEMENT ACTIVITY GROUP (SMAG)

4450.10C STORAGE AND WAREHOUSING EQUIPMENT MODERNIZATION
PLANNING AND PROGRAMMING

4450.11A W/ERRATUM SAFEGUARDING OF DLA SENSITIVE INVENTORY
ITEMS, CONTROLLED SUBSTANCES AND PILFERABLE ITEMS OF SUPPLY

4450.12, STORAGE AND HANDLING OF HAZARDOUS MATERIALS

4450.13 MATERIEL QUALITY CONTROL STORAGE STANDARDS (Parts 1
thru 3)

4450.14 JOINT SERVICE MANUAL (JSM) FOR STORAGE AND MATERIALS
HANDLING

4450.8C STORAGE OF MILITARY SERVICE-OWNED RETAIL STOCKS IN
THE DLA MATERIEL DISTRIBUTION SYSTEM

4450.9B W/CH 1 & 2 COMMERCIAL WAREHOUSE SERVICE PLAN (DDC)

4500.19, DEPARTMENT OF DEFENSE (DOD) COMMERCIAL AIR
TRANSPORTATION QUALITY AND SAFETY REVIEW PROGRAM

4555.3C W/CH 1 RECOVERY AND UTILIZATION OF PRECIOUS METALS

4600.20A STATISTICAL PROCESSING OF US GOVERNMENT
TRANSPORTATION REQUESTS

4600.25C W/CH 1 TRANSPORTATION AND TRAFFIC MANAGEMENT

4600.30C W/CH 1 USE OF INTERMODAL CONTAINERS, SPECIAL
PURPOSE VANS, AND TACTICAL SHELTERS

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4610.13F TRAFFIC MANAGEMENT RESPONSIBILITIES FOR OFFSHORE-
PROCURED, VENDOR-SHIPED AND FREE ON BOARD (FOB) ORIGIN
ITEMS ENTERING THE DEFENSE TRANSPORTATION SYSTEM

4610.14C DOD ENGINEERING FOR TRANSPORTABILITY

4610.15C SHIPMENTS OF MILITARY EQUIPMENT, EXPLOSIVES, AND
OTHER DANGEROUS ARTICLES DURING A NATIONAL EMERGENCY

4610.26C W/CH 1 & 2 PROCEDURES FOR SUBMISSION OF
TRANSPORTATION REPORTS

4610.35D MARINE CORPS EQUIPMENT CHARACTERISTICS FILE (MCECF)
(Pt 1 and 2)

4630.13 REVENUE TRAFFIC TRANSPORTED ON DOD AIRCRAFT OTHER
THAN AIRLIFT SERVICE, INDUSTRIAL FUND (MAC)

4630.16C AIR TRANSPORTATION ELIGIBILITY

4630.17 SUPPORT OF SERVICE MEMBERS ON DELAYED AIRLIFT
SERVICE INDUSTRIAL FUND (ASIF) AIRCRAFT

4630.20 USE OF MILITARY AIRLIFT COMMAND TRANSPORTATION
PRIORITY-4 AIRLIFT CAPABILITY (DEFERRED AIRFREIGHT)

4631.8C MANAGEMENT OF SYSTEM 463L PALLETS NETS, AND TIE-DOWN
EQUIPMENT

4680.5A CONTAINERIZATION POLICY

4790.7 MARINE CORPS INTEGRATED MAINTENANCE MANAGEMENT SYSTEM
AUTOMATED INFORMATION SYSTEM, HEADQUARTERS MAINTENANCE
SUBSYSTEM, HEADQUARTERS USERS MANUAL

4810.1B CONUS MILITARY INSTALLATION MATERIEL OUTLOADING AND
RECEIVING CAPABILITY REPORT

4900.3A MARINE CORPS SECURITY ASSISTANCE AND RELATED
INTERNATIONAL PROGRAMS

4950.2 JOINT SECURITY ASSISTANCE TRAINING REGULATION

8000.7 MARINE CORPS CAPABILITIES-BASED MUNITIONS
REQUIREMENTS (MCCBMR) PROCESS FOR GROUND AMMUNITION (CLASS
V(W))

8010.11, DEPARTMENT OF THE NAVY EXPLOSIVE SAFETY POLICY

8010.12, NAVAL CONVENTIONAL ORDNANCE OPERATIONAL LOGISTICS
POLICY

8010.1E CLASS V(W) PLANNING FACTORS FOR FLEET MARINE FORCE
COMBAT OPERATIONS

8012.1 EMERGENCY MUNITIONS SUPPORT FOR JOINT OPERATIONS

8023.3A, PERSONNEL QUALIFICATION AND CERTIFICATION PROGRAM
FOR CLASS V AMMUNITION AND EXPLOSIVES

8025.1D W/CH 1 CLASS V(W) MALFUNCTION AND DEFECT REPORTING

8027.1D INTERSERVICE RESPONSIBILITIES FOR EXPLOSIVE ORDNANCE
DISPOSAL

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8300.1C MARINE CORPS SERIALIZED CONTROL OF SMALL ARMS
SYSTEM

8373.2E AUTHORIZATION, ALLOWANCES, MAINTENANCE, AND
ACCOUNTING FOR COMPETITION RIFLES AND PISTOL/AMMUNITION

8400.6 W/CH 1-3 LICENSING PROCEDURES FOR ORDNANCE VEHICLE
OPERATORS

P3000.18, MARINE CORPS PLANNER'S MANUAL

P4000.51A, AUTOMATIC IDENTIFICATION TECHNOLOGY POLICY MANUAL

P4030.19H PREPARING HAZARDOUS MATERIALS FOR MILITARY AIR
SHIPMENTS

P4030.21D PACKAGING OF MATERIAL - PACKING (Parts 1 thru 4)

P4030.30C PREPARATION OF FREIGHT FOR AIRLIFT TRANSPORTATION

P4030.31D PACKAGING OF MATERIEL PRESERVATION (Pts 1 thru 7)

P4030.36A MARINE CORPS PACKAGING MANUAL

P4200.15G W/CH 1 & 2 MARINE CORPS PURCHASING PROCEDURES
MANUAL

P4400.105C RADIOACTIVE COMMODITIES IN THE DOD SUPPLY SYSTEMS

P4400.150E W/ERRATUM CH 1-2 CONSUMER-LEVEL SUPPLY POLICY
MANUAL

P4400.151B W/CH 1 INTERMEDIATE-LEVEL SUPPLY MANAGEMENT
POLICY MANUAL

P4400.160B FIELD SUPPLY AND MAINTENANCE ANALYSIS OFFICE
PROGRAM (SHORT TITLE: FSMAO)

P4400.39H WAR RESERVE MATERIEL (WRM) POLICY MANUAL

P4400.79F PROVISIONING MANUAL

P4400.82F W/CH 1 REGULATED/CONTROLLED ITEM MANAGEMENT MANUAL

P4410.22C WHOLESALE INVENTORY MANAGEMENT AND LOGISTICS
SUPPORT OF MULTISERVICE USED NONCONSUMABLE ITEMS

P4410.26 W/CH 1 MARINE CORPS ENGINEERING DATA PROGRAM MANUAL

P4450.7E MARINE CORPS WAREHOUSING MANUAL

P4600.39 MARINE CORPS PERSONAL PROPERTY TRANSPORTATION
MANUAL (SHORT TITLE: PERSPROPMAN)

P4600.7C W/CH 1-7 MARINE CORPS TRANSPORTATION MANUAL

P4790.10B JOINT DEPOT MAINTENANCE PROGRAM

P4790.1B W/CH 1 & 2 MARINE CORPS INTEGRATED MAINTENANCE
MANAGEMENT SYSTEM (MIMMS) INTRODUCTION MANUAL

P4790.2C W/CH 1 MIMMS FIELD PROCEDURES MANUAL

P4790.9 DEPOT MAINTENANCE PRODUCTION CAPACITY MEASUREMENT
AND REPORTING PROCEDURES

P4855.4A W/CH 1-5 PROCUREMENT QUALITY ASSURANCE

DRAFT

P8020.10 Series AMMUNITION & EXPLOSIVE SAFETY POLICIES,
PROGRAMS, REQUIREMENTS & PROCEDURES FOR CLASS V MATERIAL

P8020.10A MARINE CORPS AMMUNITION MANAGEMENT AND EXPLOSIVES
SAFETY POLICY PROGRAM

P8020.11 W/ERRATUM DEPARTMENT OF THE NAVY EXPLOSIVES SAFETY
POLICY

Marine Corps Bulletins

4600 ESTIMATED COT GUIDELINES FOR THE SHIPMENT OF MATERIEL
DURING FISCAL YEAR (FY) 2003 CHARGEABLE TO THE OPERATIONS
AND MAINTENANCE, MARINE CORPS (O&MMC), SECOND DESTINATION
TRANSPORTATION (SDT TRANSPORTATION OF THINGS (TOT))
APPROPRIATION

4610 CARGO AND PERSONAL PROPERTY TRANSPORTATION ACCOUNTING
DATA FOR FISCAL YEAR 2003

Marine Corps Doctrine Publications

MCDP-1, Warfighting

MCDP-4, Logistics

Marine Corps Warfighting Publications

MCWP 3-21.1, Aviation Ground Support

MCWP 3-21.2, Aviation Logistics

MCWP 4-1, Logistics Operations

MCWP 4-11, Tactical-Level Logistics

MCWP 4-12, Operational-Level Logistics

Marine Corps Reference Publications

MCRP 3-11.1A, Commander's Tactical Handbook

MCRP 4-11B, Environmental Considerations in Military
Operations

MCRP 4-11C, Combat Cargo Operations Handbook

NAVSEA Instructions

4570.1 Series Demilitarization & Disposal of Excess, Surplus
& Foreign Excess Ammunition, Explosives Other Dangerous
Articles & Inert Ordnance Material

5400.57 Series Technical Responsibility and Authority to
Perform Engineering Functions for Combat Subsystems and
Equipment

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8020.14 Series Shore Station Explosive Safety Inspections
8020.17 Series Navy Explosives Hazard Classification Program
8020.6 Series Navy Weapons System Safety Program
8020.7 Series Hazards of Electromagnetic Radiation to
Ordnance (HERO) Safety Program
8020.8 Series Department of Defense Ammunition and
Explosives Hazard Classification Procedures
8020.8B DoD Ammunition and Explosives Hazard Classification
Procedures
8027.2 Series Demilitarization/Disposal Requirements
Relating to the Design or Modification of Ammunition Items
C8011.2 Series Ammunition Allowances for Naval Ships, Ship
to Shore Rotational Units and Shore Stations (classified
instruction)

NAVSUP Instructions

4423.29 Series Navy Uniform Source, Maintenance and
Recoverability (SM&R) Codes
P-409 Navy MILSTRIP/MILSTRAP Desk Guide
P-485 Naval Supply Procedures Vol. 1 Afloat Supply
P-485 Naval Supply Procedures Vol. 2 Supply Appendices
P-485 Naval Supply Procedures Vol. 3 Ashore Supply
P-723 Navy Inventory Integrity Procedures
P-724 Conventional Ordnance Stockpile Management
P-801 Ammunition, Unserviceable, Suspended and Limited Use
(Formerly NAVSEA TW024-AA-ORD-010)
P-802 Navy Ammunition Logistics Codes (Formerly NAVSEA
TW010-AA-ORD-030)
P-803 Stock List of Navy Ammunition (Formerly NAVSEA TW010-
AA-ORD-010)
P-804 Stock List of Navy Ammunition Data Supplement
(Formerly TW010-AA-ORD-020)
P-805 Navy and Marine Corps Conventional Ammunition
Sentencing - Receipt, Storage and Issue Sentencing
(Formerly NAVSEA TW010-AC-ORD-010)
P-806 Navy and Marine Corps Conventional Ammunition
Sentencing - OT/2E/2T COG Ammunition Segregation-Sentencing
(Formerly NAVSEA TW010-AC-ORD-020)
P-807 Navy and Marine Corps Conventional Ammunition
Sentencing - Fleet Sentencing (Formerly NAVSEA TW010-AC-
ORD-030)

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P-808 Navy and Marine Corps Conventional Ammunition
Sentencing - Visual Aids (Formerly NAVSEA TW010-AC-ORD-040)

Naval Doctrine Publication

NDP-4, Navy Logistics

Naval Warfare Publication

NWP 4-08, Naval Supply Operations

NWP 4-10, Naval Conventional Ordnance Management

NAVSEA Ordnance Pamphlets

OP 4, Ammunition and Explosives Safety Afloat

OP 5 Volume 1, Ammunition and Explosives Ashore Safety
Regulation for Handling, Storing, Production, Renovation
and Shipping

OP 5 Volume 3, Ammunition Ashore

NAVSEA SWO

SW020-AC-SAF-010 Transportation & Storage Data for
Ammunition, Explosives & Related Hazardous Material (Vol I)

SW020-AF-ABK-010 Motor Vehicle Drivers' and Shipping
Inspections Manual (Formerly OP 2239 and OP 3681)

SW023-AH-WHM-010 Handling Ammunition and Explosives with
Industrial Materials Handling Equipment (MHE) (Formerly OP
4098)

NAVMC

1017 Table Of Authorized Material

2599 Guidebooks For Commanders - Materiel Management

2667 Marine Corps Desk Top Dictionary (Logistics)

2907 MPF Prepositioning Objective (PO)

Logistics Enterprise Initiative (formerly Integrated Logistics Capability (ILC))

OA Context-Diagram_V1

OA-Context-Functional-Flow

MAGTF Staff Training Program (MSTP) Pamphlets

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4-0.2, A Logistics Planner's Guide

6-6, LOGAIS in Support of MAGTF Logistics

PM Ammunition Publications

FY04 Guiding Principles

FY03 Guiding Principles

Ammunition Quarterly, Vol 8 No 4

Ammunition Quarterly, Vol 9 No 1

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REVISION OF CHAPTER 7, MCO P4400.150E

1. Chapter 7 of MCO P4400.150E, *Consumer Level Supply Policy Manual*, has been identified by the ALFT as a document requiring revision and update to reflect procedural changes. It also requires revision to reflect organizational primary responsibility for Class V(W) materiel management.

Project	Length	Start	End	% Comp
Chapter 7, MCO P4400.150E	72 days	10/17/2003	1/26/2004	4%
Review/Recom Changes	1 day	10/17/2003	10/17/2003	75%
Prepare Draft Chapter 7	20 days	10/20/2003	11/14/2003	
Draft Review	1 day	11/17/2003	11/17/2003	
Submit to ALFT for Comments	10 days	11/18/2003	12/1/2003	
Consolidate Comments	14 days	12/2/2003	12/19/2003	
Stakeholder Draft Review	13 days	12/22/2003	1/7/2004	
Adjudicate Conflicts	2 days	1/8/2004	1/9/2004	
Incorporate Final Changes, as Required	10 days	1/12/2004	1/23/2004	
Submit to Owner (LP) for Review	1 day	1/26/2004	1/26/2004	

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DEVELOP MCWP/MCRP FOR AMMUNITION OPERATIONS

1. The Marine Corps does not currently have a single, authoritative source for doctrinal guidance for Tactics, Techniques, and Procedures (TTP) in support of Ammunition Operations. A document that is complementary to the Marine Corps Warfighting Publication (MCWP) series or the Marine Corps Reference Publication (MCRP) series is required. Such a future MCWP/MCRP for ammunition operations should extend the general precepts outlined in MCWP 4, *Logistics Operations*, and others as may be identified.

Project	Length	Start	End	% Comp
MCWP 4-xx Draft Outline	86 days	10/17/2003	2/13/2004	11%
Prepare draft MCWP/MCRP	18 days	10/17/2003	11/11/2003	60%
Submit Draft to ALFT for Staffing	1 day	11/12/2003	11/12/2003	
ALFT/Stakeholder Reviews	20 days	11/13/2003	12/10/2003	
Submit to ALFT for Distribution/Taskings	1 day	12/11/2003	12/11/2003	
Incorporate Recommended Changes	20 days	12/12/2003	1/8/2004	
Review of Draft MCWP/MCRP	6 days	1/9/2004	1/16/2004	
Prepare MCWP/MCRP for Initial Staffing	20 days	1/19/2004	2/13/2004	

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Appendix D: NAVAL LOGISTICS INTEGRATION

1. **Naval Logistics Integration.** The increasing importance of Navy and Marine Corps interdependency in both Naval and Joint war fighting environments and the continued need to transform Naval logistics requires Navy/Marine Corps Logistics Integration. An agreement between the Naval Service's Logistics Chiefs has been developed that will seek Integration of the Service's logistics processes to optimize the sea Basing effort and provide a means to identify savings that can be returned to the Naval Services to support sea enterprise. Terms of References (TOR) were established as a basis for integration and provides a means for issue identification and resolution thru the establishment of a Naval Logistics Integration (NLI) Working Group.

2. Charter: A NLI Working Group has been formed as an official and Continuing forum to address prioritized Navy and Marine Corps issues Related to improving Naval logistics with a focus on supporting Sea-based operations and identifying/harvesting savings during the Planning, Programming, Budgeting and Execution System (PPBES) process. Tasks and schedules will be jointly approved, and modified by the N4, DC I&L and DASN, Logistics. Specific areas of mutual concern for the working group will be:

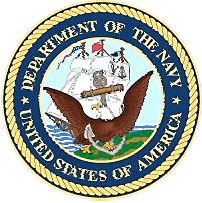
- (1) Logistics Systems (Enterprise Resource Planning-ERP, NTCSS and GCSS-MC) and Inventory Management
- (2) Logistic Policies, Procedures And Doctrine
- (3) Common Logistics Support Organizations/Installations
- (4) Training and Education
- (5) Naval Distribution
- (6) Common Intermodal Naval Packaging
- (7) Naval Engineers
- (8) Science and Technology, and Experimentation
- (9) Automatic Identification Technology (AIT)
- (10) Logistics Transformation Initiatives

Working group composition: the NLI Working Group will be made up of senior leaders and subject matter experts from the Navy and Marine Corps who will be empowered to develop solutions and make recommendations to N4 and DC, I&L. The group will be co-chaired by The Director, Supply, Ordnance and Logistics Operations Division (OPNAV/N41) and Director, Logistics Plans, Policies, and Strategic Mobility Division (HQMC/LP). The NLI Working Group will consist of two panels-the NLI Executive Group (Flag/General Officer level) and the senior member board (senior o-6 level)

3. The implementing announcement, published as CNO Message 032125Z OCT 03 is included as enclosure (2) to this Appendix.

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TERMS OF REFERENCE

NAVY - MARINE CORPS LOGISTICS INTEGRATION

Introduction. The increasing importance of Navy and Marine Corps interdependency in both Naval and Joint warfighting environments and the continued need to transform Naval logistics especially under the Sea-Basing construct requires Navy/Marine Corps logistics integration. Therefore by agreement between the Naval Service's Logistics Chiefs, the Navy and Marine Corps will move beyond logistic interoperability and will seek an integration of their Service logistics processes to optimize support to daily operations and future sea-basing.

Purpose. For the Naval Services, this TOR will present specific responsibilities and tasks to initiate the catalysts in the transformation of joint logistics capabilities throughout the Department of Defense through innovative concepts, processes and logistics systems that are integrated into the operational environment. Along these lines, the purpose of this TOR is to establish a basis for Navy and Marine Corps logistics integration and a continuing dialog for issue identification and resolution.

Objective. The overall objective is to achieve a coordinated program to ensure naval logistic capabilities are utilized to their full potential in support of the Naval and Joint Forces under assignment to the Combatant Commanders. To do this, the Navy and Marine Corps agree to work closely together to coordinate/resolve specific matters of mutual concern.

Background. Emerging operational concepts, technologies, processes and organizations will transform the capability of America's Services of the 21st century to conduct distributed, multi-dimensional joint, allied and coalition warfare. Resulting naval capabilities will produce and exploit a dispersed battlespace within which sovereign and sustainable naval, air, ground and space elements form a unified force that projects offensive power and defensive capability. Naval forces will provide unique and complementary warfighting capabilities from the sea to joint force commanders to support their ability to enhance deterrence; secure swift, decisive military victory; and strengthen the peace. It is within this backdrop of unprecedented multi-dimensional joint warfare that the Navy and Marine Corps will integrate Naval logistics.

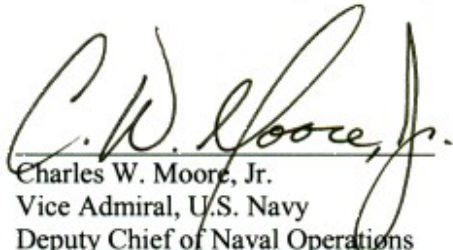
Tasking. A Naval Logistics Integration Group will be formed as an official and continuing forum to address prioritized Navy and Marine Corps issues related to improving Naval logistics with a focus on supporting sea-based operations. Tasks and schedules will be jointly approved, and modified by the Deputy Chief of Naval Operations (Fleet Readiness and Logistics) (N4) and Deputy Commandant for Installations and Logistics (DC I&L). Approved recommendations will be translated into guidance and action by the Services within their existing organizations. Specific areas of mutual concern are:

- Logistics Systems, Enterprise Resource Planning (ERP), & Inventory Management
- Logistic Policies, Procedures, and Doctrine
- Common Logistics Support Organizations
- Training and Education
- Naval Distribution
- Common Intermodal Naval Packaging
- Naval Engineers
- Science & Technology and Experimentation
- Automatic Identification Technology (AIT)
- Logistics Transformation Initiatives

Membership. The Naval Logistics Integration Group will be made up of senior leaders and subject matter experts from the Navy and Marine Corps who will be empowered to develop specific

solutions/approaches and make recommendations to N4 and DC (I&L) on the issues discussed. It will be co-chaired by the Director, Supply, Ordnance and Logistics Operations Division (OPNAV/N41) and Director, Logistics Plans, Policies, and Strategic Mobility Division (HQMC/LP). Membership will be drawn from ASN (RD&A) DASN (Acquisition Management), ASN (RD&A) DASN (Logistics), Commander Fleet Forces Command (CFFC), Navy Virtual SYSCOM, COMMARCORLOGCOM, NWDC, MCCDC (EFDC), COMMARCORSYSCOM, the Marine Forces (G-4), and Fleets (N4).

Effective Date. This TOR is effective immediately and will be reviewed periodically to ensure constancy of purpose and proper focus. It shall remain in effect until amended by mutual written agreement between the Marine Corps and Navy.



Charles W. Moore, Jr.
Vice Admiral, U.S. Navy
Deputy Chief of Naval Operations
(N4) (Fleet Readiness & Logistics)



Richard L. Kelly
Lieutenant General, U.S. Marine Corps
Deputy Commandant for Installations &
Logistics

ESTABLISHMENT OF THE NLI WORKING GROUP

R 032125Z OCT 03 ZYB

FM CNO WASHINGTON DC//N4//
TO RUENAAA/ASSTSECNAV RDA WASHINGTON DC//JJJ//
RUEACMC/CMC WASHINGTON DC //L/PP&O/AVN/P&R/M&RA/C4I//
RHMFIUU/CMC WASHINGTON DC //L/PP&O/AVN/P&R/M&RA/C4I//
RULSAMX/COMNAVSUPSYSCOM MECHANICSBURG PA//04/41/42//
RUCBCLF/COMLANTFLT NORFOLK VA//N41//
RHHMHAA/COMPACFLT PEARL HARBOR HI//N41//
RHMFIUU/COMMARFORRES//G-4//
RULSMCC/CG MCCDC QUANTICO VA//EFDC//
RHMFIUU/CG MCCDC QUANTICO VA//EFDC//
RUWFAFK/COMNAVSPECWARCOM CORONADO CA//N4//
RUHEHMS/COMMARFORPAC//G-4//
RHMFIUU/COMMARFORPAC//G-4//
RUCBLFB/COMMARFORLANT//G-4//
RUWDHFG/COMSPAWARSYSCOM SAN DIEGO CA//04//
RHPCMOP/CG I MEF//G-4//
RHMFIUU/CG I MEF//G-4//
RUCKMEA/CG II MEF//G-4//
RHMFIUU/CG II MEF//G-4//
RHVAUJW/CG III MEF//G-4//
RHMFIUU/CG III MEF//G-4//
RHBVPAB/COMSECONDFLT//JJJ//
RHVSQUE/COMTHIRDFLT//JJJ//
RHRVAKS/COMFIFTHFLT//JJJ//
RHPKQJQ/COMSIXTHFLT//JJJ//
RHOVVKG/COMSEVENTHFLT//JJJ//
RUCKALD/COMMARCORLOGCOM ALBANY GA//JJJ//
RULSMCG/CG TECOM QUANTICO VA//JJJ//
RHMFIUU/CG TECOM QUANTICO VA//JJJ//
RULSMCE/CG MCWL QUANTICO VA//JJJ//
RHMFIUU/CG MCWL QUANTICO VA//JJJ//
RHMFIUU/CG FIRST FSSG//JJJ//
RUCKMOB/CG SECOND FSSG//JJJ//
RHMFIUU/CG SECOND FSSG//JJJ//
RULSMCF/COMMARCORSYSCOM QUANTICO VA//JJJ//
RUHBANA/CG THIRD FSSG//JJJ//
RHMFIUU/CG THIRD FSSG//JJJ//
INFO RUEKJCS/JOINT STAFF WASHINGTON DC//J4//
RHCUAAA/USCINCTrans SCOTT AFB IL//JJJ//
RUEADLA/DLA FT BELVOIR VA//JJJ//
RHMFIUU/DLA FT BELVOIR VA//JJJ//
RHMFIUU/NAVMEDLOGCOM FT DETRICK MD//JJJ//
RULSJGA/COMDT COGARD WASHINGTON DC//G-S/G-O//
RULSADK/COMNAVFACENGCOM ALEXANDRIA VA//JJJ//
RUEACNA/CNA ALEXANDRIA VA//JJJ//
RHFJJAC/BLOUNT IS CMD JACKSONVILLE FL//JJJ//
RHMFIUU/BLOUNT IS CMD JACKSONVILLE FL//JJJ//
RUWFAFI/EWTGPAC SAN DIEGO CA//JJJ//

RUCOHAB/EWTGLANT NORFOLK VA//JJJ//
 RUWFPBC/NAVSURFWARCENDIV PORT HUENEME CA//00/4M00//
 RUCKSAT/MARCORSVCSPTSCOL CAMP LEJEUNE NC//JJJ//
 RUCOBRF/NOLSC HQ NORFOLK VA
 BT
 UNCLAS //N04400//
 MSGID/GENADMIN/CNO WASHINGTON DC/N4/OCT//
 SUBJ/**CREATION OF THE NAVAL LOGISTICS INTEGRATION WORKING GROUP**//
 REF/A/DOC/TERMS OF REFERENCE/-/30JUL2003//
 AMPN/REF A IS A TERMS OF REFERENCE FOR NAVAL LOGISTICS INTEGRATION.//
 POC/JOHN POLOWCZYK/CDR OPNAV N412J/CALLSIGN:703-604-9926 DSN 664-9926
 /LOC:WASH DC/EMAIL:JOHN.POLOWCZYK@NAVY.MIL//
 RMKS/1. 1. THIS IS A JOINT N4/DC, I&L MSG
 2. BACKGROUND: THE INCREASING IMPORTANCE OF NAVY AND MARINE CORPS
 INTERDEPENDENCY IN BOTH NAVAL AND JOINT WAR FIGHTING ENVIRONMENTS
 AND THE CONTINUED NEED TO TRANSFORM NAVAL LOGISTICS REQUIRES
 NAVY/MARINE CORPS LOGISTICS INTEGRATION. REF A IS AN AGREEMENT
 BETWEEN THE NAVAL SERVICE'S LOGISTICS CHIEFS THAT WILL SEEK
 INTEGRATION OF THE SERVICE'S LOGISTICS PROCESSES TO OPTIMIZE THE SEA
 BASING EFFORT AND PROVIDE A MEANS TO IDENTIFY SAVINGS THAT CAN BE
 RETURNED TO THE NAVAL SERVICES TO SUPPORT SEA ENTERPRISE. THE TOR
 ESTABLISHES A BASIS FOR INTEGRATION AND PROVIDES A MEANS FOR ISSUE
 IDENTIFICATION AND RESOLUTION THRU THE ESTABLISHMENT OF A NAVAL
 LOGISTIC INTEGRATION (NLI) WORKING GROUP.
 3. CHARTER: A NLI WORKING GROUP HAS BEEN FORMED AS AN OFFICIAL AND
 CONTINUING FORUM TO ADDRESS PRIORITIZED NAVY AND MARINE CORPS ISSUES
 RELATED TO IMPROVING NAVAL LOGISTICS WITH A FOCUS ON SUPPORTING
 SEA-BASED OPERATIONS AND IDENTIFYING/HARVESTING SAVINGS DURING THE
 PLANNING PROGRAMMING, BUDGETING AND EXECUTION SYSTEM (PPBES) PROCESS.
 TASKS AND SCHEDULES WILL BE JOINTLY APPROVED, AND MODIFIED BY THE
 N4, DC, I&L AND DASN LOGISTICS. SPECIFIC AREAS OF MUTUAL CONCERN
 FOR THE WORKING GROUP WILL BE:
 A. LOGISTICS SYSTEMS (ENTERPRISE RESOURCE PLANNING-ERP, NTCSS
 AND GCSS-MC) AND INVENTORY MANAGEMENT
 B. LOGISTIC POLICIES, PROCEDURES AND DOCTRINE
 C. COMMON LOGISTICS SUPPORT ORGANIZATIONS/INSTALLATIONS
 D. TRAINING AND EDUCATION
 E. NAVAL DISTRIBUTION
 F. COMMON INTERMODAL NAVAL PACKAGING
 G. NAVAL ENGINEERS
 H. SCIENCE AND TECHNOLOGY AND EXPERIMENTATION
 I. AUTOMATIC IDENTIFICATION TECHNOLOGY (AIT)
 J. LOGISTICS TRANSFORMATION INITIATIVES
 4. WORKING GROUP COMPOSITION: THE NLI WORKING GROUP WILL BE MADE UP
 OF SENIOR LEADERS AND SUBJECT MATTER EXPERTS FROM THE NAVY AND
 MARINE CORPS WHO WILL BE EMPOWERED TO DEVELOP SOLUTIONS AND MAKE
 RECOMMENDATIONS TO N4 AND DC, I&L. THE GROUP WILL BE CO-CHAIRLED BY
 THE DIRECTOR, SUPPLY, ORDNANCE AND LOGISTICS OPERATIONS DIVISION
 (OPNAV/N41) AND DIRECTOR, LOGISTICS PLANS, POLICIES, AND STRATEGIC
 MOBILITY DIVISION (HQMC/LP). THE NLI WORKING GROUP WILL CONSIST OF
 TWO PANELS-THE NLI EXECUTIVE GROUP (FLAG/GENERAL OFFICER LEVEL) AND
 THE SENIOR MEMBER BOARD (SENIOR O-6 LEVEL)

A. THE NLI EXECUTIVE GROUP MEMBERS ARE OPNAV/N41, HQMC/LP, COMNAVSUP, COMARCORLOGCOM, COMARCORSYSCOM AND CFFC/N41. DASN LOGISTICS WILL BE A MEMBER AS REQUIRED.

B. MEMBERS OF THE O-6 BOARD WILL BE OPNAV/N412, HQMC/LPV, NAVSUP/42, CNI/N00B, HQMC/LF, MARCORLOGCOM, MARCORSYSCOM, CFFC/N41A, NOLSC, DEPUTY DASN LOGISTICS.

C. ON AN AS NEEDED BASIS, ADDITIONAL EXPERTISE WILL BE DRAWN FROM ASN (RD&A) DASN (ACQUISITION MANAGEMENT), NAVY VIRTUAL SYSCOM, NWDC, MCCDC/EFDC, FLEET/N4'S, AND MARFOR/G-4'S.

5. PROCESS: THE SENIOR MEMBER BOARD IS SCHEDULED TO MEET QUARTERLY TO SET PRIORITIES, CHOOSE INTEGRATION TOPICS, ASSIGN NAVY/MARINE CORPS ISSUE CHAMPIONS, MONITOR INITIATIVES, AND FORWARD PREVIOUSLY STAFFED INTEGRATION TOPICS TO THE NLI EXECUTIVE GROUP. THESE MEETINGS WILL BE SUPPLEMENTED WITH VIRTUAL MEETINGS THRU THE NLI PORTAL

([HTTPS://UCSOI.HQ.NAVY.MIL/OPNAV/WEBBAS01.NSF/\(VWWEBPAGE\)/WEBBASE.HTM?](HTTPS://UCSOI.HQ.NAVY.MIL/OPNAV/WEBBAS01.NSF/(VWWEBPAGE)/WEBBASE.HTM?OPENDOCUMENT) OPENDOCUMENT) AS REQUIRED. ISSUE CHAMPIONS WILL VET ISSUES ACROSS THE SERVICES AND DEVELOP INTEGRATION PLANS FOR PRESENTATION TO THE NLI EXECUTIVE GROUP. THE NLI EXECUTIVE GROUP WILL REVIEW INTEGRATION EFFORTS AND SUBMIT THEM TO N4 AND DC I&L FOR FORMAL SERVICE ADOPTION.

6. TOPICS: ORGANIZATIONS ARE ENCOURAGED TO SUBMIT NLI TOPICS TO THE SENIOR MEMBER BOARD FOR CONSIDERATION. INTEGRATION TOPICS MUST INCLUDE ONE OF THE FOLLOWING QUALITIES: IMPROVE WAR FIGHTER CAPABILITIES, INCREASE READINESS, REDUCE WORKLOAD AFLOAT OR ASHORE, BE A BEST BUSINESS PRACTICE, ACHIEVE SAVINGS THAT CAN BE REALIZED DURING POM 06, OR BE A PREREQUISITE FOR SEA BASING. TOPICS FOR CONSIDERATION SHOULD BE SUBMITTED TO OPNAV N41 OR HQMC/LPV POCS.

7. INITIAL NLI MEETINGS: THE 1ST SENIOR MEMBER BOARD MEETING WAS HELD ON 2 OCTOBER AND ADDRESSED THE FOLLOWING AGENDA ITEMS:

- A. POM 06 SEA ENTERPRISE INITIATIVES
 - B. AFLOAT MEU SUPPORT FOR CONSUMABLES AND REPAIRABLES
 - C. INTEGRATION OF ORDNANCE HANDLING AND REPORTING
 - D. USE OF COMMON EXPEDITING CELLS
 - E. USE OF SAME DEPLOYED LOGISTICS SUPPORT ORGANIZATIONS (CTF 53, ETC.)
 - F. INTEGRATION OF SHARED DATA AIT INITIATIVES
 - G. INTEGRATION OF ADVANCE TRACEABILITY AND CONTROL (ATAC) POLICIES AND PROCEDURES
 - H. INTEGRATION OF CLASS IV MATERIAL SUPPORT TO DEPLOYED SEABEES
- THE NLI EXECUTIVE GROUP MEETING IS BEING SCHEDULED FOR EARLY NOVEMBER.
8. RELEASED BY VADM CHARLES W. MOORE, JR.//

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Appendix E: MARINE CORPS STUDIES SYSTEM (MCSS)

1. On 16 September 2003, MCBul 3902 was published reporting the approval of the FY04 Marine Corps Studies Master Plan. This Master Plan included one study (#12) specifically designed to assess ammunition operations. Specific text associated with the approved Study is detailed below.

Title: Ammunition Logistics Chain Efficiency and Policy

Sponsor: MARCORSYSCOM

Objectives: The objective is to evaluate the ammunition logistics chain efficiency and policies as they relate to the focus areas of:

- Current operations; including throughput
- Combat capabilities and deficiencies
- Sea-Basing; including connectors and MPF (F):
- EMW
- POM 06 acquisition issues
- Logistics modernization

This study is absolutely essential and critical as an initial lesson learned for OIF of deficient ammunition expenditure reporting has impacted several of the focus areas identified above.

The efficiency of the ammunition logistics chain will be evaluated by assessing:

- The munitions reporting process
- Ammunition logistics tactics, techniques, and procedures (TTP)
- Current and future policy that influences the ammunition logistic chain
- Current or planned Automated Information Systems (AIS) ensuring they are interoperable and/or integrated

Improving Ammunition Logistics Chain Efficiency and Policy:
Evaluate ammunition logistics chain efficiency and policies. OIF revealed a variety of challenges related to munitions availability, throughput, and reporting processes. Based on this experience, there is a need to reexamine ammunition logistics TTPs, current and future policy that influences the ammunition logistics chain, and current AIS.

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Appendix F: GLOSSARY

<u>Term</u>	<u>Explanation</u>
ALFT	Ammunition Logistics Focus Team
CG	Commanding General
CINC	Commander-in-Chief (former usage)
DC	Deputy Commandant
DCNO	Deputy Chief of Naval Operations
DoD	Department of Defense
DoDIC	Department of Defense Identification Code
DOTMLPF	Doctrine, Organization, Training, Material, Leadership, Personnel, and Facilities
FoS	Family of Systems
GCSS	Global Combat Support System
ILC	Integrated Logistics Capability
IMSD	Inventory Management and Systems Division
ITI	Iterative Transformation Initiative
LEI	Logistics Enterprise Initiative
MCCDC	Marine Corps Combat Development Command
MCDP	Marine Corps Doctrine Publication
MCO	Marine Corps Order
MCRP	Marine Corps Reference Publication
MCWP	Marine Corps Warfighting Publication
NLI	Naval Logistics Integration
NLIG	Naval Logistics Integration Group
NMCI	Navy Marine Corps Internet
NSN	National Stock Number
OA	Operational Architecture
OIS	Ordnance Information System
PM Ammo	Program Manager for Ammunition
SAC	Senior Advisory Council
SOAR	Statement of Annual Requirement
SUAM	Supported Unit Ammunition Module
SUIT-A	Supported Unit Iterative Transformation-Ammunition
SysCom	Systems Command, Marine Corps Systems Command

DRAFT

TAMIS-R Training Ammunition Management Information System-Redesigned
TECOM Training and Education Command
TTP Tactics, Techniques, and Procedures
UM Users Manual

DRAFT

(Inside back cover.)

DRAFT

AMMUNITION LOGISTICS FOCUS TEAM, PLAN OF ACTION & MILESTONES



(BACK COVER)